

# Grasim Industries Limited 

Performance Review<br>Q2FY08

27th October 2007

## Cautionary Statement

Statements in this "Presentation" describing the Company's objectives, estimates, expectations or predictions may be "forward looking statements" within the meaning of applicable securities laws and regulations. Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the Company's operations include global and Indian demand supply conditions, finished goods prices, feedstock. availability and prices, cyclical demand and pricing in the Company's principal markets, changes in Government regulations, tax regimes, economic developments within India and the countries within which the company conducts business and other factors such as litigation and labour negotiations. The Company assumes no responsibility to publicly amend, modify or revise any forward looking statement, on the basis of any subsequent development, information or events, or otherwise.

## Consolidated Financial Performance - Q2FY08

|  | \% | - Consolidated revenue up by $25 \%$ |
| :---: | :---: | :---: |
|  | Rs. Crs. Change | PBIDT up by $42 \%$ |
| TOTAL REVENUE | 3,973 乌 25 | $>$ Higher operating profit from all business |
| PBIDT <br> (including minority share) | 1,267 § 42 | > Historically highest profits by VSF Business, |
| PBT <br> (including minority share) | 1,050 § 52 | PBIDT up by $72 \%$ <br> $>$ Cement Business PBIDT up by 26\% |
| Total Tax Expenses | 345 § 63 | - Tax expenses higher by $63 \%$ |
| PAT (Before Minority Share) | 705 § 47 | Lower component of tax exempt income in current quarter PBT |
| PAT (After Minority Share) | $620 \text { 乌 } 50$ | $>$ Revision in average annual tax rate <br> - Net profit at Rs. 620 Crs.; up by $50 \%$ |
| EPS (Rs.) | 67.6 § 50 |  |

## Consolidated Financial Performance - H1FY08

Rs. Crs. Change

TOTAL REVENUE
8,037 § 26 PBIDT
(including minority share)
PBT
(including minority share)
Total Tax Expenses 700

1,504 § 48

PAT (After Minority Share)

EPS (Rs.)
140.7

- Consolidated revenue up by $26 \%$
- PBIDT up by $41 \%$
$>$ Higher operating profit from all business segments
$>$ VSF Business PBIDT up by $90 \%$
$>$ Normal operations in VSF business as against lower production at Nagda plant due to water shortage in Q1FY07
$>$ Cement Business PBIDT up by $25 \%$
- Tax expenses higher by $55 \%$
$>$ Lower component of tax exempt income in current half PBT
- Net profit at Rs.1,290 Crs.; up by $52 \%$


## Consolidated Financial Performance

(Rs. Crores)

|  | Q2FY08 | Q2FY07 | \%/0 <br> Chg. | H1FY08 | H1FY07 | \% <br> Chg. | FY07 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net Turnover \& Op. Income | $3,972.6$ | $3,185.5$ | 25 | $8,037.2$ | $6,400.1$ | 26 | $14,178.4$ |
| Other Income | 83.9 | 53.4 | 57 | 185.3 | 102.6 | 81 | 245.6 |
| PBIDT | $1,267.3$ | 895.3 | 42 | $2,636.4$ | $1,867.8$ | 41 | $4,290.1$ |
| Interest | 54.2 | 55.5 | $\mathbf{( 2 )}$ | 110.1 | 108.3 | 2 | 228.6 |
| Gross Profit | $1,213.1$ | 839.8 | 44 | $2,526.3$ | $1,759.5$ | 44 | $4,061.5$ |
| Depreciation | 163.1 | 148.4 | 10 | 321.7 | 290.2 | 11 | 610.0 |
| PBT | $1,050.0$ | 691.3 | 52 | $2,204.6$ | $1,469.3$ | 50 | $3,451.5$ |
| Current Tax | 315.5 | 215.0 | -- | 638.5 | 462.8 | -- | $1,097.1$ |
| Deferred Tax | 29.0 | $(4.1)$ | -- | 61.7 | $(9.8)$ | -- | $\mathbf{( 5 . 0 )}$ |
| Total Tax | 344.5 | 210.9 | 63 | 700.2 | 453.0 | 55 | $1,092.1$ |
| PAT | 705.5 | 480.5 | 47 | $1,504.3$ | $1,016.3$ | 48 | $2,359.4$ |
| Minority Share etc. | 85.5 | 66.1 | -- | 214.6 | 166.6 | -- | 391.9 |
| PAT (after Minority Share) | 620.0 | 414.4 | 50 | $1,289.7$ | 849.7 | 52 | $1,967.5$ |
| Earning Per Share - Basic and | 67.6 | 45.2 | 50 | 140.7 | 92.7 | 52 | 214.6 |
| Diluted (Rs.) |  |  |  |  |  |  |  |

## Standalone Financial Performance - Q2FY08

|  | Rs. Crs. | $\underline{\%}$ <br> Change |
| :---: | :---: | :---: |
| TOTAL REVENUE | 2,519 | 介 25 |
| PBIDT | 862 | $\uparrow 48$ |
| Interest Charges | 27 | § 11 |
| Depreciation | 88 | § 16 |
| PB'T | 748 | § 55 |
| Total Tax Expenses | 248 | § 71 |
| PAT | 500 | § 48 |
| EPS (Rs.) | 54.5 | 48 |

- Impressive growth in revenue supported by higher volumes and realisation
- PBIDT up by $48 \%$ despite rising input and fuel costs
$>$ Higher operating profit from all business segments
$>$ Historically highest operating profit by VSF Business, up by $81 \%$
$>$ Cement Business PBIDT up by 24\%
$>$ Normal operations in Chemical business during the quarter, unlike lower production due to CPP shutdown in Q2FY07
$>$ Sponge Iron business aided by higher realisations
- Tax expenses higher by $71 \%$
$>$ Lower component of tax exempt income in current quarter PBT
$>$ Revision in average annual tax rate
- Net profit at Rs. 500 Crs.; up by $48 \%$


## Standalone Financial Performance - H1FY08

|  | Rs. Crs. | $\underline{\%}$ <br> Change |
| :---: | :---: | :---: |
| TOTAL REVENUE | 4,966 | 介 27 |
| PBIDT | 1,722 | $\uparrow 52$ |
| Interest Charges | 56 | 15 |
| Depreciation | 173 | 15 |
| PBT | 1,494 | 60 |
| Total Tax Expenses | 483 | 69 |
| PAT | 1,011 | 56 |
| EPS (Rs.) | 110.3 | 1 56 |

- Strong growth in revenue, up by $27 \%$
- PBIDT up by $52 \%$ despite rising input and fuel costs
$>$ Higher operating profit from all business segments
$>$ Cement Business PBIDT up by 27\%
$>$ Normal operations in VSF and Chemical businesses unlike lower production in VSF in Q1FY07 and in Chemical in H1FY07
$>$ Sponge Iron business aided by higher realisations
$>$ Higher other income with increase in treasury income
- Tax expenses higher by $69 \%$
$>$ Lower component of tax exempt income in current half PBT
- Net profit at Rs.1,011 Crs.; up by 56\%


## Standalone Financial Performance

(Rs. Crores)

|  | Q2FY08 | Q2FY07 | $\begin{gathered} \% \\ \text { Chg. } \end{gathered}$ | H1FY08 | H1FY07 | $\begin{gathered} \% \\ \text { Chg. } \end{gathered}$ | FY07 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Turnover \& Op. Income Other Income | $\begin{array}{r} 2,519.2 \\ 57.3 \end{array}$ | $2,011.4$ 50.2 | 25 16 | $\begin{array}{r} \hline 4,965.8 \\ 125.1 \end{array}$ | $\begin{array}{r} \hline 3,905.1 \\ 87.7 \end{array}$ | 27 43 | $\begin{array}{r} \hline 8,680.3 \\ 209.7 \end{array}$ |
| PBIDT | 862.3 | 582.8 | 48 | 1,722.2 | 1,133.8 | 52 | 2,619.0 |
| Interest | 27.2 | 24.5 | 11 | 55.7 | 48.3 | 15 | 111.8 |
| Gross Profit | 835.1 | 558.3 | 50 | 1,666.5 | 1,085.5 | 54 | 2,507.2 |
| Depreciation | 87.5 | 75.6 | 16 | 172.5 | 149.7 | 15 | 317.9 |
| Non-recurring Income | -- | -- | -- | -- | -- | -- | 37.1 |
| PBT | 747.6 | 482.7 | 55 | 1,494.0 | 935.9 | 60 | 2,226.4 |
| Current Tax <br> Deferred Tax | $\begin{array}{r} 223.7 \\ 24.1 \end{array}$ | $\begin{array}{r\|} \hline 145.8 \\ (0.9) \end{array}$ | -- | $\begin{array}{r} 429.4 \\ 53.1 \end{array}$ | 284.9 1.3 | -- | $\begin{array}{r} \hline 692.4 \\ (1.8) \end{array}$ |
| Total Tax | 247.8 | 144.9 | 71 | 482.5 | 286.2 | 69 | 690.6 |
| PAT | 499.8 | 337.8 | 48 | 1,011.4 | 649.7 | 56 | 1,535.8 |
| Earning Per Share - Basic and Diluted (Rs.) | 54.5 | 36.9 | 48 | 110.3 | 70.9 | 56 | 167.5 |

## Segmental Performance - Q2FY08



# Financial Highlights 

## Grasim Consolidated Financials

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| (Rs. Crores) | FY05 | FY06 | FY07 | H1 <br> FY08 |
| :--- | ---: | ---: | ---: | ---: |
| Net Turnover | 9,292 | 10,224 | 14,106 | 7,999 |
| PBIDT | 2,272 | 2,337 | 4,290 | 2,636 |
| PAT (After Minority share) | 880 | 1,041 | 1,968 | 1,290 |


| Net Worth | 4,082 | 4,833 | 6,636 | 7,870 |
| :--- | ---: | ---: | ---: | ---: |
| Capital Employed | 9,695 | 10,188 | 13,520 | 14,719 |


| PBIDT Margins(\%) | 24.5 | 22.9 | 30.4 | 33.0 |
| :--- | ---: | ---: | ---: | ---: |
| EPS (Rs.) | 96.0 | 113.5 | 214.6 | 140.7 |
| Interest Cover (x) | 6.3 | 8.7 | 14.0 | 18.1 |
| Debt: Equity (x) | 0.86 | 0.69 | 0.65 | 0.51 |
| Book Value (Rs.) | 445 | 527 | 724 | 858 |
| ROAvCE (PBIT Basis) (\%) \$ | 18.2 | 17.8 | 31.0 | 32.8 |
| RONW (\%)* | 23.7 | 23.4 | 34.3 | 35.6 |

\$ Capital Employed includes CWIP

* Excluding Minority share
- Strong Balance sheet
- ROAvCE increased from 18\% in FY05 to 33\% in H1FY08
- Return on equity at $36 \%$
- Debt-equity reduced from 0.86 in FY05 to 0.51 in H1FY08
> Adjusted leveraging even lower at 0.31
- Strong funding capabilities to support Company's ambitious future growth plans
- Grasim's market capitalisation at Rs.322Bn. ${ }^{*}$ (\$ 8.1 Bn.)
$>5$ years' CAGR $62.5 \%$
- Subsidiary company UltraTech's market capitalisation at Rs. 130 Bn.* (\$3.3 Bn.)

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## Grasim Standalone Financials

## Aoliva bintagroup

| (Rs. Crores) | FY05 | FY06 | FY07 | FY0 <br> FY08 |
| :--- | ---: | ---: | ---: | ---: |
| Net Turnover | 6,229 | 6,653 | 8,608 | 4,928 |
| PBIDT | 1,785 | 1,597 | 2,619 | 1,722 |
| PAT | 886 | 863 | 1,536 | 1,011 |
| Net Worth | 4,324 | 4,978 | 6,226 | 7,238 |
| Capital Employed | 6,931 | 7,542 | 9,760 | 10,641 |
| Capital Employed (Excl. <br> subsidiary Investments) | 4,569 | 5,190 | 7,284 | 8,081 |
| PBIDT Margin (\%) | 28.7 | 24.0 | 30.4 | 34.9 |
| EPS (Rs.) | 96.6 | 94.1 | 167.5 | 110.3 |
| Interest Cover (x) | 9.6 | 11.9 | 17.2 | 23.2 |
| Debt: Equity (x) | 0.46 | 0.40 | 0.47 | 0.38 |
| Book Value (Rs.) | 472 | 543 | 679 | 789 |
| ROAvCE (excl.subsidiary <br> investment) (PBIT Basis) (\%) $\$$ | 35.1 | 26.7 | 36.9 | 40.3 |

- Low gearing at 0.38
$>$ Adjusted gearing even lower at 0.15
- Comfortable interest cover
- Standalone ROCE in H1FY08 at 40.3\%
- Strong funding capabilities to support Company's ambitious future growth plans
- Grasim's market capitalisation at Rs.322Bn. ${ }^{*}$ (\$ 8.1 Bn.)
$>5$ years' CAGR 62.5\%


## Business Review - Q2FY08

- VSF
- Chemicals
- Cement
- Sponge Iron
- Textiles


## Viscose Staple Fibre : Q2FY08 Highlights

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|  | Q2FY08 | Q2FY07 | \% Chg. |
| :--- | ---: | ---: | :---: |
| Capacity (TPA) | 270,100 | 266,450 | 1 |
| Production (MT) | 69,678 | 65,083 | 7 |
| Sales Volumes (MT) | 70,183 | 63,119 | 11 |
| Net Turnover (Rs Crs.) | 783.7 | 558.3 | 40 |
| Realisation (Rs./MT) | 102,978 | 83,279 | 24 |
| PBIDT (Rs. Crs.) | 315.6 | 174.3 | 81 |
| PBIDT Margin (\%) | $40.3 \%$ | $31.2 \%$ | -- |
| PBIT (Rs. Crs.) | 294.7 | 156.7 | 88 |
| ROAvCE \% | $91.8 \%$ | $59.8 \%$ | -- |

- New historical high operating profit of Rs. 316 Crs., up by 81\%
- Sales volume up by $11 \%$
$>$ Upsurge in global VSF demand for comfort fabrics
$>$ Higher demand for knitted fabrics
$>$ Supported by $103 \%$ capacity utilisation
- Realisation up $24 \%$
$>$ Strong demand coupled with cost push effect
- Operating margins increased considerably to $40 \%$ despite increase in prices of key inputs
- Rupee appreciation and part captive pulp capacity partially offset steep increase in global pulp prices


## Viscose Staple Fibre : Outlook

- Volume outlook remains positive
- Prices to remain firm in the short term
- Margins may see some decline in the medium to long term
$>$ Cost pressure on value chain
$>$ Rising input costs, mainly pulp and sulphur
- Volume growth to help growth in operating profits
- Capacity expansion plans from existing 270K TPA to 365K TPA under implementation to meet growing demand
$>64 \mathrm{~K}$ TPA brownfield expansion at Kharach (Gujarat) progressing satisfactorily, expected to be operational in Q4FY08
> 31K TPA expansion planned at Harihar (Karnataka)
- Additionally 88K TPA greenfield project being pursued at Vilayat, Gujarat


## Chemical : Q2FY08 Highlights \& Outlook

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|  | Q2FY08 | Q2FY07 | \% Chg. |
| :--- | ---: | ---: | ---: |
| Caustic Capacity (TPA) | 258,000 | 190,800 | 35 |
| Caustic Production (MT) | 48,752 | 28,911 | 69 |
| Caustic Sales Volumes (MT) | 49,634 | 30,072 | 65 |
| Net Turnover (Rs. Crs.) | 108.8 | 76.2 | 43 |
| ECU Realisation (Rs./MT) | 19,298 | 21,081 | $(8)$ |
| PBIDT (Rs. Crs.) | 40.3 | 9.3 | -- |
| PBIDT Margin (\%) | $37.1 \%$ | $12.2 \%$ | -- |
| PBIT (Rs. Crs.) | 34.4 | 4.8 | -- |
| ROAvCE \% | $45.2 \%$ | $7.7 \%$ | -- |

- Production up by 69\%
> Normal operations during the quarter
$>$ Q2FY07 was impacted due to shutdown of a captive power plant
- Lower ECU realisations due to reduction in caustic and allied product prices
- Higher operating profit
$>$ Higher volumes
$>$ Improved power efficiency resulting from conversion to membrane cell


## Outlook

- Demand supply mismatch in short term with new capacity additions
$>$ Realisation to remain under pressure


## Cement : Q2FY08 Highlights

|  |  | Q2FY08 | Q2FY07 | \% Chg. |
| :---: | :---: | :---: | :---: | :---: |
| Grey Cement |  |  |  |  |
| Production | Mn. MT | 3.62 | 3.31 | 9 |
| Sales Volumes*\$ | Mn. MT | 3.60 | 3.38 | 6 |
| Realisation | Rs./MT | 3,173 | 2,822 | 12 |
| $\underline{R M C}$ |  |  |  |  |
| Sales Volumes | Lac Cu. Mtr. | 4.43 | 3.65 | 22 |
| Realisation | Rs./Cu Mtr. | 2,727 | 2,424 | 13 |
| White Cement |  |  |  |  |
| Production | MT | 89,733 | 92,766 | (3) |
| Sales Volumes | MT | 92,566 | 90,253 | 3 |
| Realisation | Rs./MT | 6,850 | 6,614 | 4 |
| Net Turnover ${ }^{\$}$ | Rs. Crs. | 1,362.0 | 1,139.3 | 20 |
| PBIDT | Rs. Crs. | 442.2 | 356.0 | 24 |
| PBIDT Margin | (\%) | 32.5\% | 31.2\% | -- |
| PBIT | Rs. Crs. | 394.8 | 313.8 | 26 |
| ROAvCE | \% | 44.6\% | 57.4\% | -- |

* Includes captive consumption for RMC
\& Excludes traded sales volumes
- Cement production up by 9\%
$>$ Higher capacity utilisation at $110 \%$
- Cement sales volume higher by $6 \%$
- RMC volumes up by $22 \%$ aided by
capacity additions
- Higher realisation setoff by cost
pressures
$>$ Steep rise in fuel cost due to increase in
imported coal and petcoke prices and
pressures
$>$ Steep rise in fuel cost due to increase in
imported coal and petcoke prices and
pressures
$>$ Steep rise in fuel cost due to increase in
imported coal and petcoke prices and higher use of imported coal
$>$ Higher freight and wage cost


## Cement : Outlook

- Domestic cement consumption grew by 11\% in H1FY08
- Demand expected to grow at about $10 \%$ in the long term
- Capacity announcement of around 90 Mn . tons over three years [FY08-FY10]
$>$ If materialises in total as per announced schedule, may result in surplus
$>$ Prices may come under pressure from end FY09
- Cost pressure on account of rising energy prices
> New captive TPPs under construction to help reduce the energy cost
- Project implementation progressing satisfactorily
> Shambhupura, Rajasthan expected to be commissioned by end FY08
$>$ Kotputli, Rajasthan expected to be commissioned by end Q1FY09
$>$ Tadpatri, A.P. (UltraTech) expected to be commissioned by end FY08


## Sponge Iron : Q2FY08 Highlights and Outlook

|  | Q2FY08 | Q2FY07 | \% Chg. |
| :--- | ---: | ---: | ---: |
| Capacity (TPA) | 900,000 | 900,000 | -- |
| Production (MT) | 146,673 | 113,567 | 29 |
| Sales Volumes (MT) | 141,960 | 110,933 | 28 |
| Net Turnover (Rs. Crs.) | 209.6 | 141.2 | 48 |
| Realisation (Rs./MT) | 14,503 | 12,398 | 17 |
| PBIDT (Rs. Crs.) | 29.9 | 5.8 | -- |
| PBIDT Margin (\%) | $14.3 \%$ | $4.1 \%$ | -- |
| PBIT (Rs. Crs.) | 21.2 | $(2.8)$ | -- |
| ROAvCE (\%) | $16.4 \%$ | $(2.2) \%$ | -- |

- Production higher by $29 \%$
>Use of alternate fuels enabled by improved realisation
- Realisation up by $17 \%$ with increase in global scrap prices and freight rate
- Operating profit improved from Rs. 6 Crs. to Rs. 30 Crs. led by higher volumes and realisation
$>$ Despite increase in cost due to use of expensive alternate fuels and higher iron ore prices


## Outlook

- Business outlook expected to improve in long term with adequate gas availability, likely by March 08
- Uncertainty in Gas pricing remains a concern


## Capex

## Capex plans

- Capex Summary

Rs. Crores

|  | Total Project Cost | Net Capex * | Cash Outflow |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | FY08 | FY09 |
| Cement | 5,123 | 4,085 | 3,350 | 715 |
| - Kotputli (4.5 Mn. TPA) \& Shambhupura (4.4 Mn. TPA) Projects, Rajasthan,(incl. 96 MW TPP) | 3,276 | 2,529 |  |  |
| - 2 Nos. Thermal Power Plants ( 75 MW ) | 402 | 212 |  |  |
| - Grinding unit - Dadri, U.P. (1.3 Mn. MT) | 204 | 116 |  |  |
| - RMC Plants (27 Nos., Capacity 6.2 mn . cu. mtrs.) | 164 | 151 |  |  |
| - Modernisation, Upgradation, etc. | 1,077 | 1,077 |  |  |
| VSF | 732 | 690 | 520 | 130 |
| - Capacity expansion, Kharach, Gujarat (63,875 TPA) | 389 | 347 |  |  |
| - Modernisation \& Upgradation | 343 | 343 |  |  |
| Other Businesses | 163 | 163 | 145 | 18 |
| Grasim | 6,018 | 4,938 | 4,015 | 863 |
|  |  |  |  |  |
| UltraTech | 3,965 | 3,340 | 2,110 | 959 |
| - 4.9 Mn. TPA Tadpatri Project, A.P. (incl. 50 MW TPP) | 1,613 | 1,268 |  |  |
| - 3 Nos. Thermal Power Plants (175 MW ) | 1,096 | 844 |  |  |
| - 2 Mn . GCW Grinding Capacity augmentation | 370 | 370 |  |  |
| - RMC plants (19 Nos., Capacity 3.6 mn . cu. mtrs.) | 112 | 84 |  |  |
| - Modernisation, Upgradation, etc. | 774 | 774 |  |  |
|  |  |  |  |  |
| Cement Business (Grasim \& Ultra'Tech) | 9,088 | 7,425 | 5,460 | 1,674 |

* Net of capex incurred till FY07
- H1FY08 Capex spent in Grasim- Rs.1,245 Crs.
> Cement Rs. 1,090 Crs., VSF Rs. 110 Crs., Others Rs. 45 Crs.


# Subisidiary Companies <br> Performance 

- UltraTech
- SDCC


## UltraTech: Consolidated Financial Performance - Q2FY08

- Net Turnover up by $21 \%$ led by higher realisation
- PBIDT up by $31 \%$ led by better sales mix and improved realisation
- Higher stores and spares expenses due to annual maintenance shutdown across the plants
- PAT up by $42 \%$
- Capex plans progressing as per schedule


## UltraTech Consolidated: Highlights

|  | Q2 <br> FY08 | Q2 <br> FY07 | \% Chg. |
| :--- | ---: | ---: | :---: |
| Production (Mn. MT) |  |  |  |
| Cement | 3.34 | 3.00 | 11 |
| Sales volumes (Mn. MT) |  |  |  |
| Cement - Domestic * | 3.15 | 2.80 | 12 |
| - Exports |  | 0.20 | 0.23 |
| Clinker | 0.26 | 0.57 | $(53)$ |
|  | 3.61 | 3.60 | -- |
| RMC Volumes (Lac. Cu. Mtr.) | 1.85 | 0.28 | -- |
| Realisation (Rs./MT) |  |  |  |
| Cement (Domestic) | 3,260 | 2,890 | 13 |
| Cement (Exports) ${ }^{\$}$ | 3,126 | 3,205 | $(2)$ |
| Clinker (Domestic \& Exports) | 1,934 | 1,640 | 18 |

[^1]- Effective capacity utilisation at $85 \%$
> Lower utilisation due to planned maintenance and flood at GCW for a week
- Domestic sales volume up by $12 \%$
- Curtailment in exports to meet domestic demand
- Sequentially, domestic realisation up by $4 \%$
- Current FOB prices: Cement \$57/ton, Clinker \$47 / ton
- Export prices to remain higher till FY08


## SDCC Performance - Q2FY08

- Production and sales volumes declined due to heavy rains and breakdown of DG set
- Operating profit decreased as a result
- Net profit down by $81 \%$, to Rs.1.5 Crs.
- Performance expected to improve in second half


## Summary

## Summary

- Grasim - A VSF and Cement major
$>$ With strong competitive edge
$>$ Global size operations
$>$ Consolidating leadership position with strong organic growth pipeline
- Domestic leadership in Cement
> Capex of Rs.9,100 Crs. on capacity expansions, captive power plants, RMC and modernisation
$>$ Focus on greater efficiency through cost control and other measures
- Leading global player in VSF
> Global presence
$>$ Well planned strategy for growth of plantation, pulp and fibre capacities
$>$ Building capacity for specialty fibre


## Plant Locations- Grasim \& its subsidiaries

Proposed Cement ProjectsProposed Grinding UnitsGrey Cement plants$\Delta$
Grinding Units (G)Bulk Cement TerminalUltraTech Cement Plants
$\Delta$ UltraTech Grinding Units (G)UltraTech Bulk Cement TerminalsFibre plantsPulp plantChemical plantTextiles unitsSponge Iron plant



Thank You



Grasim Industries Limited
Annexures

## Annexures

- Consolidated and Standalone Financial
- Consolidated and Standalone Profitability
- Segmental Performance - Q2 \& H1 FY08
- VSF Summary
- Chemical Summary
- Cement Summary
- Sponge Iron Summary
- Textiles Summary
- UltraTech Performance
- SDCC Performance


## Financial Snapshot

Standalone

| (Rs. Crores) | FY04 | FY05 | FY06 | FY07 | H1FY08 |
| :--- | ---: | :--- | :--- | ---: | ---: |
| Gross Block $^{\$}$ | 5,802 | 6,052 | 6,417 | 7,974 | 9,197 |
| Net Block $^{\$}$ | 3,213 | 3,204 | 3,307 | 4,593 | 5,662 |
| Goodwill $^{\text {Cement Subs. Investment }}$ | 2,333 | 2,362 | 2,352 | 2,476 | 2,561 |
| Investments | 409 | 939 | 1,422 | 2,141 | 2,001 |
| Net Current Assets | 349 | 426 | 461 | 550 | 417 |
| Capital Employed | 6,304 | 6,931 | 7,542 | 9,760 | 10,641 |
| Net Worth | 3,606 | 4,324 | 4,978 | 6,226 | 7,238 |
| Minority Interest |  | - |  |  |  |
| Debts | $-2,065$ | 2,008 | 1,980 | 2,952 | 2,767 |
| Deferred Tax | 633 | 599 | 584 | 582 | 636 |


| Debt: Equity (x) | 0.57 | 0.46 | 0.40 | 0.47 | 0.38 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Book Value (Rs.) | 393 | 472 | 543 | 679 | 789 |

Consolidated

| FY05 | FY06 | FY07 | H1FY08 |
| ---: | ---: | :--- | ---: |
| 11,312 | 11,927 | 14,481 | 16,512 |
| 6,294 | 6,411 | 8,468 | 10,279 |
| 1,958 | 1,773 | 1,922 | 1,907 |
|  | - | - | - |
| 769 | 1,352 | 2,272 | 1,984 |
| 674 | 652 | 858 | 549 |
| 9,695 | 10,188 | 13,520 | 14,719 |
| 4,082 | 4,833 | 6,636 | 7,870 |
| 500 | 514 | 859 | 1,059 |
| 3,934 | 3,683 | 4,873 | 4,576 |
| 1,179 | 1,158 | 1,152 | 1,214 |


| 0.86 | 0.69 | 0.65 | 0.51 |
| ---: | ---: | ---: | ---: |
| 445 | 527 | 724 | 858 |

\$ Block includes CWIP

## Profitability Snapshot

## ADITYA BIRLAGROUP

| Standalone |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (Rs. Crores) | FY04 | FY05 | FY06 | FY07 | H1FY08 |
| Gross Turnover | 6,130 | 7,201 | 7,638 | 9,613 | 5,577 |
| Net Turnover | 5,213 | 6,229 | 6,653 | 8,608 | 4,928 |
| PBIDT | 1,504 | 1,785 | 1,597 | 2,619 | 1,722 |
| PBIDT Margin (\%) | 28.9 | 28.7 | 24.0 | 30.4 | 34.9 |
| Interest | 154 | 139 | 103 | 112 | 56 |
| PBDT | 1,350 | 1,646 | 1,494 | 2,507 | 1,667 |
| Total Tax Expenses | 298 | 418 | 343 | 691 | 483 |
| PAT (After Minority Share) | 779 | 886 | 863 | 1,536 | 1,011 |

Consolidated

| FY05 | FY06 | FY07 | H1FY08 |
| ---: | ---: | :--- | ---: |
| 10,776 | 11,746 | 15,714 | 9,036 |
| 9,292 | 10,224 | 14,106 | 7,999 |
| 2,272 | 2,337 | 4,290 | 2,636 |
| 24.5 | 22.9 | 30.4 | 33.0 |
| 285 | 218 | 229 | 110 |
| 1,988 | 2,118 | 4,061 | 2,526 |
| 442 | 403 | 1,092 | 700 |
| 880 | 1,041 | 1,968 | 1,290 |


| EPS (Rs.) | 85.0 | 96.6 | 94.1 | 167.5 | 110.3 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | :---: |
| DPS (Rs.) | 14.0 | 16.0 | 20.0 | 27.5 | -- |  |
| ROAvCE (PBIT Basis)(\%) | ${ }^{s} 28.9$ | ${ }^{s} 35.1$ | ${ }^{s} 26.7$ | ${ }^{s} 36.9$ | ${ }^{s} 40.3$ |  |
| RONW (\%) |  |  |  |  |  |  |
| Interest Cover (x) | 7.9 | 9.6 | 11.9 | 17.2 | 23.2 |  |


| 96.0 | 113.5 | 214.6 | 140.7 |
| ---: | ---: | ---: | ---: |
| ---- | -- | -- |  |
| 18.2 | 17.8 | 31.0 | 32.8 |
| 23.7 | 23.4 | 34.3 | 35.6 |
| 6.3 | 8.7 | 14.0 | 18.1 |

\$ Adjusted for investments in cement subsidiaries and related income

## Segmental Performance - Q2FY08

| Business | Revenue |  | PBIDT |  | PBIDT Margin (\%) |  | PBIT |  | Capital Employed |  | ROAvCE (\%) (PBIT basis) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q2FY08 | Q2FY07 | Q2FY08 | Q2FY07 | Q2FY08 | Q2FY07 | Q2FY08 | Q2FY07 | Q2FY08 | Q2FY07 | Q2FY08 | Q2FY07 |
| VSF | 794 | 566 | 316 | 174 | 40.3 | 31.2 | 295 | 157 | 1,358 | 1,098 | 91.8 | 59.8 |
| Chemical | 111 | 77 | 40 | 9 | 37.1 | 12.2 | 34 | 5 | 304 | 291 | 45.2 | 7.7 |
| Cement | 1,367 | 1,188 | 442 | 356 | 32.5 | 31.2 | 395 | 314 | 3,997 | 2,291 | 44.6 | 57.4 |
| Sponge Iron | 210 | 141 | 30 | 6 | 14.3 | 4.1 | 21 | (3) | 481 | 508 | 16.4 | (2.2) |
| Textile | 88 | 85 | 3 | 1 | 3.7 | 1.7 | (0.3) | (0.1) | 163 | 124 | (0.9) | (0.5) |
| Direct <br> Operations |  |  | 831 | 546 |  |  | 745 | 473 | 6,303 | 4,312 | 51.5 | 45.9 |
| Cement subsidiaries |  |  |  |  |  |  |  |  | 2,561 | 2,403 |  |  |
| Company as a whole | 2,519 | 2,011 | 862 | 583 | 34.5 | 29.2 | 775 | 507 | 10,641 | 8,463 | ${ }^{\text {a }} 40.4$ | ${ }^{\text {a }} 36.0$ |

## Consolidated

| VSF | 904 | 671 | 326 | 189 | 36.5 | 28.5 | 303 | 169 | 1,622 | 1,249 | 79.4 | 59.3 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Cement \$ | 2,609 | 2,181 | 801 | 637 | 30.7 | 29.3 | 694 | 538 | 10,203 | 7,480 | 29.0 | 30.1 |
| Company as a <br> whole $\$$ | 3,973 | 3,186 | 1,267 | 895 | 32.1 | 28.2 | 1,104 | 747 | 14,719 | 11,550 | 31.3 | 27.5 |

[^2]
## Segmental Performance - H1FY08

## AULITA bintar boup

Standalone
Rs. Crores

| Business | Revenue |  | PBIDT |  | PBIDT Margin (\%) |  | PBIT |  | Capital Employed |  | ROAvCE (\%) <br> (PBIT basis) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | H1FY08 | H1FY07 | H1FY08 | H1FY07 | H1FY08 | H1FY07 | H1FY08 | H1FY07 | H1FY08 | H1FY07 | H1FY08 | H1FY07 |
| VSF | 1,502 | 1,012 | 572 | 289 | 38.5 | 28.9 | 531 | 255 | 1,358 | 1,098 | 82.7 | 48.6 |
| Chemical | 204 | 149 | 68 | 27 | 35.1 | 18.5 | 57 | 18 | 304 | 291 | 37.2 | 14.5 |
| Cement | 2,782 | 2,355 | 933 | 732 | 33.9 | 32.6 | 839 | 648 | 3,997 | 2,291 | 47.5 | 59.3 |
| Sponge Iron | 431 | 319 | 65 | 20 | 15.2 | 6.3 | 48 | 3 | 481 | 508 | 18.5 | 1.2 |
| Textile | 146 | 142 | 4 | 3 | 3.1 | 1.9 | (2) | (0.3) | 163 | 124 | (3.0) | (0.5) |
| Direct <br> Operations |  |  | 1,642 | 1,071 |  |  | 1,473 | 923 | 6,303 | 4,312 | 50.9 | 44.9 |
| Cement subsidiaries |  |  |  |  |  |  |  |  | 2,561 | 2,403 |  |  |
| Company as a whole | 4,966 | 3,905 | 1,722 | 1,134 | 34.9 | 29.3 | 1,550 | 984 | 10,641 | 8,463 | ${ }^{\text {a }} 40.3$ | ${ }^{\text {a }} 35.0$ |

## Consolidated

| VSF | 1,722 | 1,196 | 572 | 302 | 33.6 | 25.5 | 525 | 264 | 1,622 | 1,249 | 68.8 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Cement \$ | 5,436 | 4,522 | 1,774 | 1,414 | 32.7 | 31.3 | 1,562 | 1,217 | 10,203 | 7,480 | 32.7 |
| Company as a <br> whole $\$$ | 8,037 | 6,400 | 2,636 | 1,868 | 33.0 | 29.3 | 2,315 | 1,578 | 14,719 | 11,550 | 32.8 |

[^3]
## Viscose Staple Fibre : Summary

|  |  | Q2 FY08 | Q2 FY07 | \% Chg. | H1 FY08 | H1 FY07 | \% Chg. | FY07 |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Capacity | TPA | 270,100 | 266,450 | 1 | 270,100 | 266,450 | 1 | 270,100 |
| Production | MT | 69,678 | 65,083 | 7 | 138,233 | 110,277 | 25 | 246,833 |
| Sales Volumes | MT | 70,183 | 63,119 | 11 | 139,579 | 115,076 | 21 | 250,725 |
| Net Turnover | Rs. Crs. | 783.7 | 558.3 | 40 | $1,483.6$ | 998.0 | 49 | $2,294.6$ |
| Avg. Realisation | Rs./MT | 102,978 | 83,279 | 24 | 98,741 | 81,339 | 21 | 85,729 |
| PBIDT | Rs. Crs. | 315.6 | 174.3 | 81 | 571.9 | 288.6 | 98 | 712.3 |
| PBIDT Margin | \% | $40.3 \%$ | $31.2 \%$ | -- | $38.5 \%$ | $28.9 \%$ | -- | $31.0 \%$ |
| PBIT | Rs. Crs. | 294.7 | 156.7 | 88 | 530.9 | 254.6 | 109 | 638.4 |
| Capital Employed | Rs. Crs. | 1,358 | 1,098 | 24 | 1,358 | 1,098 | 24 | 1,211 |
| ROAvCE (PBIT Basis) | \% | $91.8 \%$ | $59.8 \%$ | -- | $82.7 \%$ | $48.6 \%$ | -- | $57.8 \%$ |

## Chemical : Summary

|  |  | Q2 FY08 | Q2 FY07 | \% Chg. | H1 FY08 | H1 FY07 | \% Chg. | FY07 |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Capacity | TPA | 258,000 | 190,800 | 35 | 258,000 | 190,800 | 35 | 258,000 |
| Production | MT | 48,752 | 28,911 | 69 | 91,595 | 59,648 | 54 | 136,685 |
| Sales Volumes | MT | 49,634 | 30,072 | 65 | 92,506 | 60,784 | 52 | 137,830 |
| Net Turnover | Rs. Crs. | 108.8 | 76.2 | 43 | 195.1 | 147.2 | 33 | 313.0 |
| Avg. Realisation | Rs./MT | 19,298 | 21,081 | $(8)$ | 18,310 | 20,136 | $(9)$ | 19,444 |
| PBIDT | Rs. Crs. | 40.3 | 9.3 | -- | 68.4 | 27.2 | 152 | 80.6 |
| PBIDT Margin | $\%$ | $37.1 \%$ | $12.2 \%$ | -- | $35.1 \%$ | $18.5 \%$ | -- | $25.7 \%$ |
| PBIT | Rs. Crs. | 34.4 | 4.8 | -- | 56.6 | 18.2 | 211 | 60.0 |
| Capital Employed | Rs. Crs. | 304 | 291 | 4 | 304 | 291 | 4 | 304 |
| ROAvCE (PBIT Basis) | $\%$ | $45.2 \%$ | $7.7 \%$ | -- | $37.2 \%$ | $14.5 \%$ | -- | $23.3 \%$ |

## Cement : Summary

|  |  | Q2 FY08 | Q2 FY07 | \% Chg. | H1 FY08 | H1 FY07 | \% Chg. | FY07 |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Grey Cement |  |  |  |  |  |  |  |  |
| Capacity | Mn. MT | 13.12 | 13.12 | -- | 13.12 | 13.12 | -- | 13.12 |
| Production | Mn. MT | 3.62 | 3.31 | 9 | 7.48 | 6.87 | 9 | 14.42 |
| Sales Volumes * | Mn. MT | 3.60 | 3.38 | 6 | 7.49 | 6.88 | 9 | 14.52 |
| Avg. Realisation | Rs./MT | 3,173 | 2,822 | 12 | 3,126 | 2,773 | 13 | 2,867 |
| White Cement |  |  |  |  |  |  |  |  |
| Capacity | TPA | 475,000 | 475,000 | -- | 475,000 | 475,000 | -- | 475,000 |
| Production | MT | 89,733 | 92,766 | $(3)$ | 182,327 | 175,811 | 4 | 364,649 |
| Sales Volumes | MT | 92,566 | 90,253 | 3 | 177,571 | 171,396 | 4 | 367,167 |
| Avg. Realisation | Rs./MT | 6,850 | 6,614 | 4 | 6,636 | 6,423 | 3 | 6,458 |
| Net Turnover * | Rs. Crs. | $1,362.0$ | $1,139.3$ | 20 | $2,752.7$ | $2,249.3$ | 22 | $4,891.2$ |
| PBIDT | Rs. Crs. | 442.2 | 356.0 | 24 | 933.3 | 732.5 | 27 | $1,623.0$ |
| PBIDT Margin | \% | $32.5 \%$ | $31.2 \%$ | -- | $33.9 \%$ | $32.6 \%$ | -- | $33.2 \%$ |
| PBIT | Rs. Crs. | 394.8 | 313.8 | 26 | 839.4 | 647.9 | 30 | $1,448.2$ |
| Capital Employed | Rs. Crs. | 3,997 | 2,291 | 74 | 3,997 | 2,291 | 74 | 3,077 |
| ROAvCE (PBIT basis) | \% | $44.6 \%$ | $57.4 \%$ | -- | $47.5 \%$ | $59.3 \%$ | -- | $56.2 \%$ |


| $*$ |
| :---: | :---: | ---: | ---: | ---: | ---: | ---: | ---: |

## Sponge Iron : Summary

|  |  | Q2 FY08 | Q2 FY07 | \% Chg. | H1 FY08 | H1 FY07 | \% Chg. | FY07 |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Capacity | TPA | 900,000 | 900,000 | -- | 900,000 | 900,000 | -- | 900,000 |
| Production | MT | 146,673 | 113,567 | 29 | 284,809 | 240,507 | 18 | 525,183 |
| Sales Volumes | MT | 141,960 | 110,933 | 28 | 281,666 | 251,845 | 12 | 571,127 |
| Net Turnover | Rs. Crs. | 209.6 | 141.2 | 48 | 430.2 | 318.5 | 35 | 754.3 |
| Avg. Realisation | Rs./MT | 14,503 | 12,398 | 17 | 14,649 | 12,268 | 19 | 12,679 |
| PBIDT | Rs. Crs. | 29.9 | 5.8 | -- | 65.2 | 20.2 | -- | 85.1 |
| PBIDT Margin | \% | $14.3 \%$ | $4.1 \%$ | -- | $15.2 \%$ | $6.3 \%$ | -- | $11.3 \%$ |
| PBIT | Rs. Crs. | 21.2 | $(2.8)$ | -- | 47.8 | 3.0 | -- | 50.4 |
| Capital Employed | Rs. Crs. | 481 | 508 | $(5)$ | 481 | 508 | $(5)$ | 552 |
| ROAvCE (PBIT Basis) | $\%$ | $16.4 \%$ | $(2.2) \%$ | -- | $18.5 \%$ | $1.2 \%$ | -- | $9.3 \%$ |

## Textiles : Summary

|  |  | Q2 FY08 | Q2 FY07 | \% Chg. | H1 FY08 | H1 FY07 | \% Chg. | FY07 |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net Turnover | Rs. Crs. | 85.1 | 80.8 | 5 | 140.5 | 133.6 | 5 | 254.8 |
| PBIDT | Rs. Crs. | 3.1 | 1.4 | 126 | 4.3 | 2.5 | 69 | 4.6 |
| PBIDT Margin | $\%$ | $3.7 \%$ | $1.7 \%$ | -- | $3.1 \%$ | $1.9 \%$ | -- | $1.8 \%$ |
| PBIT | Rs. Crs. | $(0.3)$ | $(0.1)$ | -- | $(2.2)$ | $(0.3)$ | -- | $(4.6)$ |
| Capital Employed | Rs. Crs. | 163 | 124 | 31 | 163 | 124 | 31 | 126 |
| ROAvCE (PBIT Basis) | $\%$ | $(0.9) \%$ | $(0.5) \%$ | -- | $(3.0) \%$ | $(0.5) \%$ | -- | $(4.2) \%$ |

## UltraTech: Consolidated Financial Performance

(Rs. Crores)

|  | Q2 FY08 | Q2 FY07 | \% Chg. | H1FY08 | H1FY07 | \% Chg. | FY07 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cement Production (Mn. MT) | 3.34 | 3.00 | 11 | 7.25 | 6.87 | 5 | 14.63 |
| Sales Volume(Mn. MT): Cement-Domestic* <br>  Cement-Exports <br>  Clinker <br>  Total Volumes | 3.15 | 2.80 | 12 | 6.82 | 6.28 | 9 | 13.35 |
|  | 0.20 | 0.23 | (14) | 0.43 | 0.58 | (27) | 1.27 |
|  | 0.26 | 0.57 | (53) | 0.80 | 1.12 | (29) | 2.50 |
|  | 3.61 | 3.60 | -- | 8.04 | 7.98 | 1 | 17.12 |
| $\begin{array}{ll}\text { Realisation(Rs./MT): } & \text { Cement-Domestic } \\ & \text { Cement-Exports } \\ & \text { Clinker }\end{array}$ | 3,260 | 2,890 | 13 | 3,195 | 2,841 | 12 | 2,934 |
|  | 3,126 | 3,205 | (2) | 3,031 | 2,905 | 4 | 2,871 |
|  | 1,934 | 1,640 | 18 | 1,749 | 1,581 | 11 | 1,630 |


| Net Turnover * | $1,208.2$ | 995.8 | 21 | $2,575.8$ | $2,164.3$ | 19 | $4,781.2$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Other Income | 22.7 | 12.1 | 87 | 50.2 | 22.1 | 128 | 59.2 |
| PBIDT | 355.1 | 271.0 | 31 | 817.8 | 659.2 | 24 | $1,490.8$ |
| PBIDT Margin \% | $29.4 \%$ | $27.2 \%$ | -- | $31.8 \%$ | $30.5 \%$ | -- | $31.2 \%$ |
| Interest | 18.8 | 23.7 | $(21)$ | 38.9 | 46.3 | $(16)$ | 86.8 |
| Depreciation | 58.6 | 55.4 | 6 | 115.1 | 110.4 | 4 | 228.7 |
| PBT | 277.7 | 191.9 | 45 | 663.9 | 502.5 | 32 | $1,175.3$ |
| Total Tax | 93.5 | 61.9 | 51 | 218.9 | 162.8 | 34 | 388.7 |
| PAT after Minority Share | 184.1 | 129.5 | 42 | 444.6 | 338.6 | 31 | 784.9 |
| Earning Per Share, Basic \& Diluted (Rs.) | 14.8 | 10.4 | 42 | 35.7 | 27.2 | 31 | 63.1 |
| * Adjusted for traded sales volumes | -- | 0.08 | -- | 0.04 | 0.16 | -- | 0.56 |

## SDCC : Financial Performance

(Rs. Crores)

|  | Q2 FY08 | Q2 FY07 | \% Chg. | H1 FY08 | H1 FY07 | \% Chg. | FY07 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net Turnover | 41.8 | 56.8 | $(26)$ | 116.6 | 119.3 | $(2)$ | 261.8 |
| Other Income | 1.6 | 0.9 | 80 | 2.5 | 2.7 | $(8)$ | 4.6 |
| PBIDT | 3.7 | 10.0 | $(64)$ | 22.5 | 22.8 | $(1)$ | 61.0 |
| PBIDT Margin \% | $8.7 \%$ | $17.7 \%$ | -- | $19.3 \%$ | $19.1 \%$ | -- | $23.3 \%$ |
| Interest | 0.2 | 0.4 | -- | 0.3 | 0.7 | -- | 1.2 |
| Depreciation | 1.6 | 1.5 | 3 | 3.1 | 3.1 | 3 | 6.3 |
| PBT | 1.9 | 8.1 | $(77)$ | 19.0 | 19.03 | -- | 53.5 |
| Tax Expenses | 0.4 | 0.1 | -- | 2.4 | $(0.1)$ | -- | 0.1 |
| Exceptional Items | - | - | -- | - | - | -- | 0.6 |
| Net Profit | 1.5 | 8.0 | $(81)$ | 16.6 | 19.1 | $(13)$ | 54.0 |



# GRASIM, THE ADITYA BIRLA GROUP's FLAGSHIP COMPANY <br> PERFORMANCE FOR Q2FY 2008 

| Consolidated Net Profit | : | Rs. 620 Crs. A | $50 \%$ |
| :--- | :--- | :--- | :--- | :--- |
| Consolidated Net Revenue | : | Rs. 3,973 Crs. | $25 \%$ |

Consolidated Financial Performance:
Rs. Crores

|  | $\begin{gathered} \hline \text { Q2 } \\ \text { FY08 } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Q2 } \\ \text { FYO7 } \end{gathered}$ | \% Change | $\begin{gathered} \hline \text { H1 } \\ \text { FY08 } \end{gathered}$ | $\begin{gathered} \hline \text { H1 } \\ \text { FY07 } \end{gathered}$ | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Revenue | 3,973 | 3,186 | 25\% | 8,037 | 6,400 | 26\% |
| Gross Profit | 1,213 | 839 | 44\% | 2,526 | 1,759 | 44\% |
| Depreciation | 163 | 148 | 10\% | 322 | 290 | 11\% |
| Total Tax Expenses | 345 | 211 | 63\% | 700 | 453 | 55\% |
| Profit after Taxes | 705 | 480 | 47\% | 1,504 | 1,016 | 48\% |
| Less: Minority Share | 85 | 66 |  | 214 | 166 |  |
| Net Profit | 620 | 414 | 50\% | 1,290 | 850 | 52\% |
| EPS (Rs.) | 68 | 45 | 50\% | 141 | 93 | 52\% |

Grasim, the flagship Company of the Aditya Birla Group, has posted good results for the $2^{\text {nd }}$ quarter ended $30^{\text {th }}$ September, 2007. Cement and Viscose Staple Fibre (VSF), its core businesses, have been the growth drivers. The Chemical and Sponge Iron businesses have contributed as well. Ongoing modernization efforts, upgradation of plants and energy optimization have been instrumental to the growth process.

The Company has reported a growth on all the fronts, viz., Revenue, Gross Profit and Net Profit. Revenue was up by $25 \%$ at Rs. 3,973 crores (Rs.3,186 crores). Gross Profit at Rs.1,213 crores (Rs. 839 crores) rose by $44 \%$ over the corresponding period. Despite a substantially higher provision for tax expenses, Net Profit grew by $50 \%$ at Rs. 620 crores (Rs. 414 crores).

Highlights of Grasim's operations:

|  |  | Q2FY08 | Q2FY07 | \% <br> Change |
| :--- | :--- | ---: | ---: | ---: |
| Production - |  |  |  |  |
| Viscose Staple Fibre | M.T. | 69,678 | 65,083 | $7 \%$ |
| Cement | Mn. M.T. | 3.62 | 3.31 | $9 \%$ |
| White Cement | M.T. | 89,733 | 92,766 | $-3 \%$ |
| Sponge Iron | M.T. | 146,673 | 113,567 | $29 \%$ |
| Caustic Soda | M.T. | 48,752 | 28,911 | $69 \%$ |
|  |  |  |  |  |
| Sales Volumes - |  |  |  |  |
| Viscose Staple Fibre | M.T. | 70,183 | 63,119 | $11 \%$ |
| Cement | Mn. M.T. | 3.60 | 3.38 | $6 \%$ |
| White Cement | M.T. | 92,566 | 90,253 | $3 \%$ |
| Sponge Iron | M.T. | 141,960 | 110,933 | $28 \%$ |
| Caustic Soda | M.T. | 49,634 | 30,072 | $65 \%$ |

## Viscose Staple Fibre (VSF) Business

The upsurge in global demand coupled with the higher demand for knitted fabrics and increased realisations saw the VSF business post a good performance. Production was up by $7 \%$ at 69,678 tons. Sales volumes improved by $11 \%$ at 70,183 tons, a historical high for any quarter. The uptrend in international prices backed by a strong demand, resulted in realisations being higher. Increased use of captive pulp and a stronger rupee contained the impact of the steep increase in global pulp prices.

The Company plans to augment its capacity by 94,875 tons from its current level of 270,100 tons, through capacity expansions of 63,875 tons at Kharach (Gujarat) and 31,000 tons at Harihar (Karnataka).

Additionally, plans are afoot to set up a greenfield plant of 88,000 tons at Vilayat (Gujarat) at an estimated capital cost of Rs. 840 crores. The plant would take 2-3 years to come up.

The outlook for the VSF business continues to be good.

## Chemical Plant

The Chemical plant put in a better performance during the quarter, Production of caustic soda, which was impacted during the corresponding quarter on account of the shut down of a captive power plant, was higher at 48,752 tons. Sales volumes too were higher at 49,634 tons. Realisations dipped by $8 \%$ consequent to the reduction in prices of caustic soda and allied products.

Realisations are expected to remain depressed, given the demand-supply mismatch arising out of new capacity additions.

## Cement Business

The Cement business' performance has been good. While Production recorded a growth of $9 \%$ at 3.62 million tons, Sales volumes grew by $6 \%$ at 3.60 million tons. The share of blended cement increased from $63 \%$ to $68 \%$. Costs remained under pressure due to the steep rise in fuel costs and increased freight rates.
The White Cement unit reported a satisfactory performance. Sales volumes were higher by $3 \%$ at 92,566 tons.

## Cement Subsidiaries

UltraTech Cement Limited (UltraTech), a subsidiary of Grasim, too bettered its performance. Sales of cement and clinker were at 3.35 million tons and 0.26 million tons respectively. Net Profit was higher at Rs. 184 crores.

Shree Digvijay Cement Company Limited, yet another subsidiary, reported a profit of Rs.1.50 crores, vis-à-vis Rs.8.03 crores in the corresponding quarter.

## Cement Capex plan

The Company is expanding its capacity by 10.2 million tons at a total cost of Rs.3,480 crores. To this end, the Company is setting up -
a. a Greenfield cement plant at Kotputli in Rajasthan (with a split grinding unit at Panipat in Haryana), of a total capacity of 4.5 million tons;
b. a new plant at Shambhupura in Rajasthan (with a split grinding unit at Aligarh in Uttar Pradesh) of a total capacity of 4.4 million tons; and
c. a grinding unit at Dadri of a capacity of 1.3 million tons.

All these projects are progressing as per schedule. The Shambhupura plant is expected to be commissioned by end-FY08 and the Kotputli plant in Q1FY09.

This will enable the Company to cater to the growing demand for Cement in the northern region. The capex plans of UltraTech too are in line with expectations. Both the Company and its subsidiary are setting up Ready Mix Concrete plants at various locations in the country. The Company's aggregate cement capacity (including that of its subsidiaries), upon completion of expansion, will stand augmented by 17 million tons at 48 million tons.

The additional capacity of around 90 million tons, as announced by the industry, could result in a surplus scenario due to which realisations could be under pressure from end-FY09. However, the growth in demand bodes well for the Company's Cement business.

## Sponge Iron Business

The Sponge Iron business enhanced its performance during the quarter. Production grew by $29 \%$ at 146,673 tons, due to usage of alternate fuels. Sales volumes too rose by $28 \%$ at 141,960 tons. While realisation improved, its impact was partially offset by higher feedstock cost. The prospects for the business are expected to improve in the long term with adequate gas availability, likely by end-FY08. The pricing of gas, which is uncertain, will continue to be a concern.

## Outlook

Grasim's strong fundamentals, its unrelenting focus on operational excellence, cost optimization, effective financial management, continuous restructuring of business processes, together with its leadership position in the Cement and VSF sectors, augur well for the Company. The prospects for Grasim continue to be bright.

[^4]

IV. SEGMENT REPORTING - STANDALONE


## V. NOTES

1 Consolidated Results have been prepared in accordance with Accounting Standard on Consolidated Financial Statements (AS-21), Accounting Standard on Accounting for Investments in Associates (AS-23), and Accounting Standard on Financial Reporting of Interest in Joint Ventures (AS-27) issued by the Institute of Chartered Accountants of India (ICAI).

2 Segments have been identified in line with the Accounting Standard on Segment Reporting (AS-17), taking into account the organisational structure as well as differential risks and return of these segments. Details of products included in each of the above segments are as under:

| Fibre \& Pulp | - Viscose Staple Fibre \& Wood Pulp |
| :--- | :--- |
| Cement | - Grey \& White Cement |
| Sponge Iron | - Sponge Iron |
| Chemicals | - Caustic Soda \& Allied Chemicals |
| Textiles | - Fabric \& Yarn |
| Others | - Mainly Telecom (in consolidated results) |

3 No investor complaint was pending at the beginning of the quarter. During the quarter, six complaints were received, all of which have been attended by the Company and no complaints were pending at the end of the quarter.
4 During the quarter the Company has incorporated a new subsidiary "Grasim Bhiwani Textiles Limited" (GBTL).In terms of Company's Shareholders approval, the textile units at Bhiwani have been transferred w.e.f. 1st October, 2007 to GBTL, on a going concern basis as slump sale, at a consideration of Rs.83.16 Crs., based on independent valuer's report.

5 The ESOS Compensation Committee of Board of Directors of the Company has, in its meeting held on 23rd August, 2007, approved grant of 218140 Stock options(for equal no. of equity shares of Rs.10/- each of the Company) to the Officers of the Company as per terms of Employee Stock Option Scheme (ESOS), 2006.

6 Previous period's figures have been regrouped / rearranged wherever necessary to conform to the current period's classification.
7 The above Unaudited results for the quarter ended 30th September, 2007 have been reviewed by the Audit Committee of the Board and approved by the Board of Directors at the meeting held on 27th October, 2007. The limited review, as required under Clause 41 of Listing Agreement has been completed by the auditors of the Company and the related report is being submitted to the concerned Stock Exchanges.

For and on behalf of Board of Directors

Place: Mumbai
Date : 27th October, 2007
D. D. Rathi

Whole-time Director


[^0]:    ("30 ${ }^{\text {th }} \mathrm{Sep} .07$ )

[^1]:    * Excludes traded sales volumes
    \$ Includes freight only on part quantity

[^2]:    \$ including minority share
    @ ROCE calculated after excluding investment in cement subsidiaries \& releated income
    Capital Employed includes CWIP

[^3]:    \$ including minority share
    @ ROCE calculated after excluding investment in cement subsidiaries $\mathcal{E}$ releated income
    Capital Employed includes CWIP

[^4]:    Grasim Industries Limited
    Regd. Office: Birlagram, Nagda - 456331 (M.P.)
    Corporate Office: 'A' wing, 2nd Floor, Aditya Birla Centre, S.K. Ahire Marg, Worli, Mumbai - 400030

