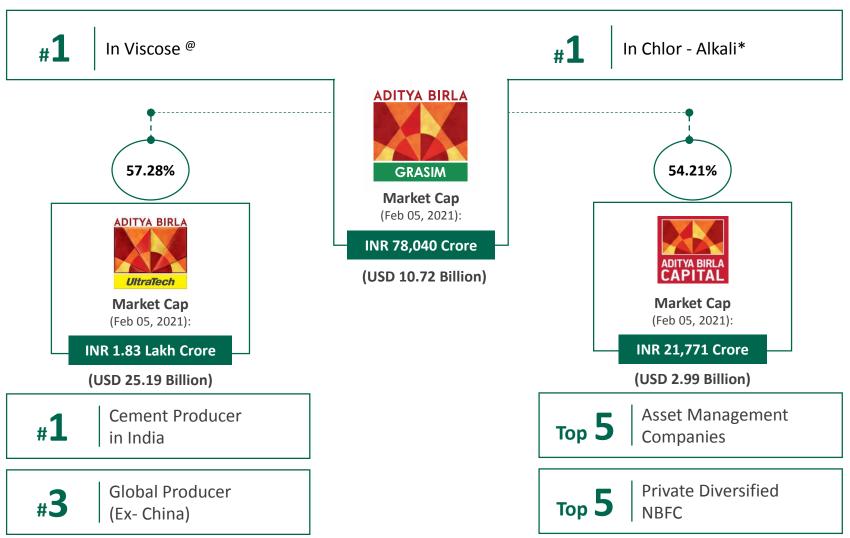




EARNINGS
PRESENTATION
Q3 FY21

BIG IN YOUR LIFE





[@] Presence In India in Viscose Staple Fiber, Modal, 3rd generation viscose and Viscose Filament Yarn

^{*}India Leadership (Caustic soda and Epoxy Resins and Chlorine derivative namely Chloro Paraffin wax, Poly Aluminium Chloride and Phosphoric Acid); Global Leadership (Chlorine derivatives namely Stable Bleaching Powder and Aluminum Chloride)

Table of Content

Key Quarterly Updates 01

Financial Overview 02

Business Performance 03

ESG 04

Appendix 05





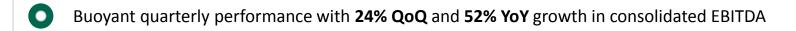
KEY QUARTERLY UPDATES

Quarterly Updates Financial Overview Business Performance ESG Appendix

QUARTERLY HIGHLIGHTS



Operational and Financial Performance



- Capacity Utilisation for all key businesses touched Pre COVID-19 levels. Q3FY21- VSF: 100%, Caustic Soda: 89%
- Solid operational performance (EBITDA growth of 115% Q-o-Q and 122% Y-o-Y) by VSF business driven by cost management and volume growth supported by bounce back in demand

Step Towards Strategic Transformation

- Sale of Fertiliser Business on track:
 - CCI approval on 28th Jan 2021

- Stock Exchange Approval/NOC on 5th Feb 2021
- Grasim forays into decorative paints business, with initial capex amount of Rs. 5,000 Cr. over 3 years

Sustainability Initiatives gather momentum

- Released its first Integrated Report highlighting performance based on Six Capitals
 - Ranks 11th in the S&P DJSI sectoral indices in 2020 (Up 6 ranks) from previous year
- VSF
 Business
 Won the "Golden Peacock Global Award for Sustainability" 2020
 Sustainability Case Study published by the world's renowned Ivy Publisher and is now available on HBS website

FORAY INTO PAINTS BUSINESS



Rationale

- Entry into Consumer-Focused business adds scale, growth and reduces portfolio volatility
- High ROCE business
- Strong Balance-sheet support with current capex program nearing completion

Strategy

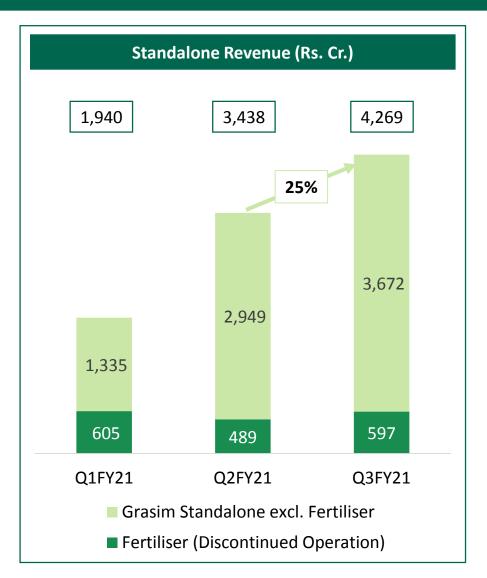
- Strong Number Two Player in decorative paints segment
- Potentially leverage Birla White distribution presence and significant brand equity
- Initial capex of ~Rs.5,000 Cr.
 over next three year

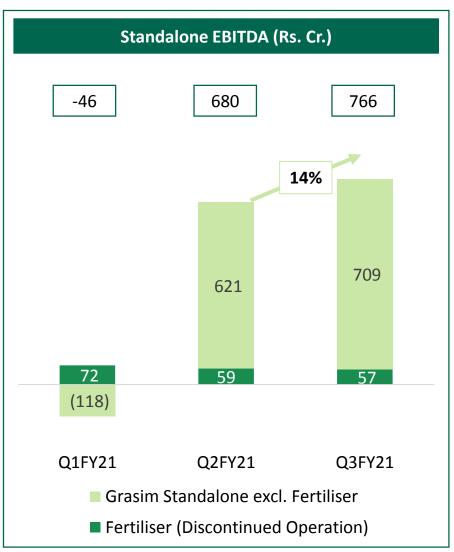


FINANCIAL OVERVIEW

ADITYA BIRLA GRASIM

STRONG FINANCIAL PERFORMANCE DRIVEN BY MULTIPLE DRIVERS

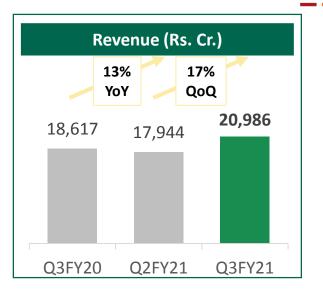


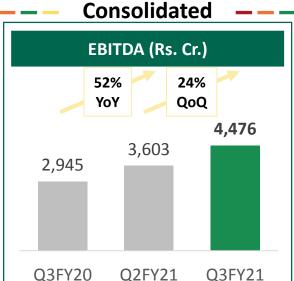


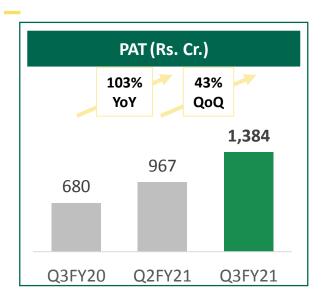
Reported revenue/EBITDA + Revenue/EBITDA from discontinued Fertiliser business (rounded off to nearest decimal).

FINANCIAL OVERVIEW: QUARTERLY

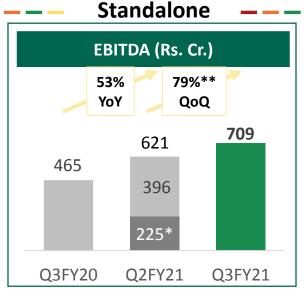


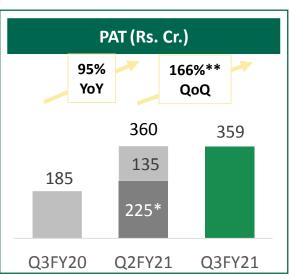






Revenue (Rs. Cr.) 25% QoQ 3,858 2,949 Q3FY20 Q2FY21 Q3FY21

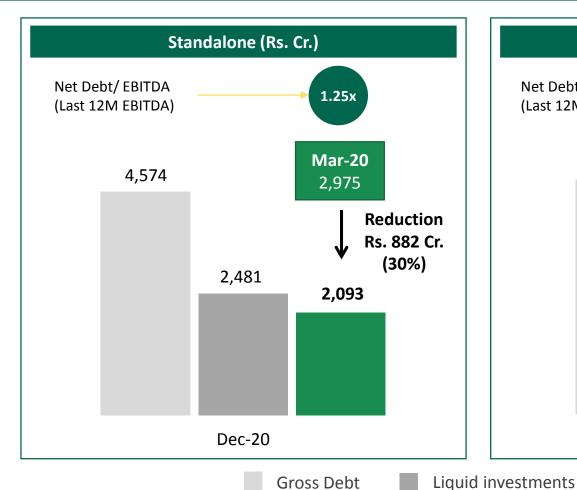


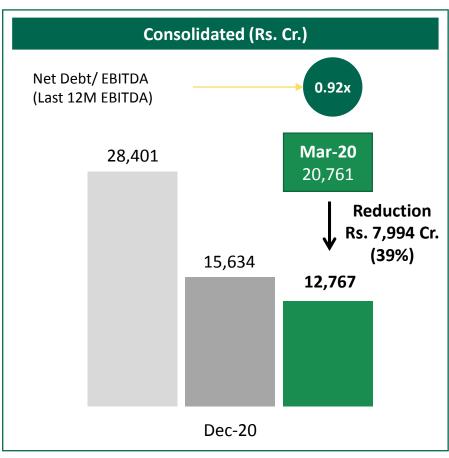


*Represents dividend income **QoQ change calculated on PAT excl. Dividend income

STRONG BALANCE SHEET







Net Debt

Significant reduction in net debt at Consolidated and Standalone level

CAPEX PLAN



Capex spent 9MFY21	Balance Approved Capex for FY21
315	559
131	135
285	283
68	48
799	1,025
	9MFY21 315 131 285

During the Q3FY21, the company has spent ~Rs. 519 Cr. on Capex



BUSINESS PERFORMANCE

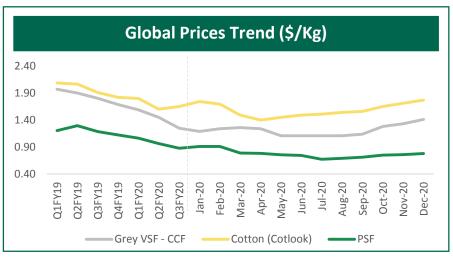
VSF DEMAND IMPROVING WITH RECOVERY IN TEXTILE SECTOR



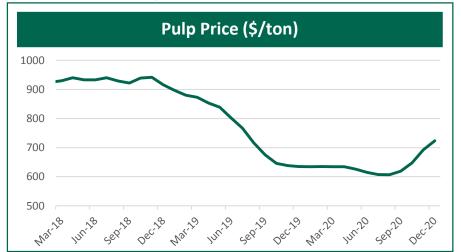
- Strong consumer demand in Tier-2/3 towns and rural segment, coupled with festivals and wedding season created a positive impetus
- Lower VSF & Yarn prices compared to cotton and better profitability for the value chain resulted in shift in looms from cotton to VSF in major textile hubs of India
- In China, VSF inventory at plants declined significantly from 45 days (Apr-20) to 10 days (Jan-21). China Yarn inventory with spinners also declined from 39 days (Apr-20) to 11 days (Jan-21)
- Impact of shifting sourcing away from China has started showing with more orders coming into Bangladesh, Turkey, Indonesia, Pakistan and India
- Consumer demand in key consuming markets of EU, UK, USA re-emerged with receding COVID effect, resulting in destocking of pipeline and initiation of fresh orders
- Strong consumer demand coupled with huge gap vis-à-vis cotton pricing in China resulted into higher VSF prices, China VSF prices rose from ~10,900 RMB in Dec-20 to ~13,800 RMB towards end Jan-21 (27% increase)

ADITYA BIRLA

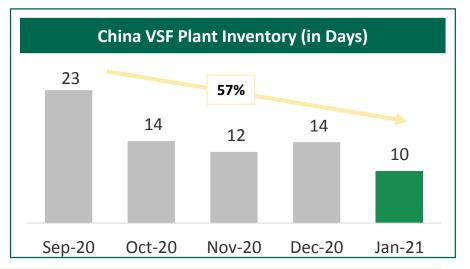
FINANCIAL PERFORMANCE - VISCOSE



Source: CCF and other industry sources



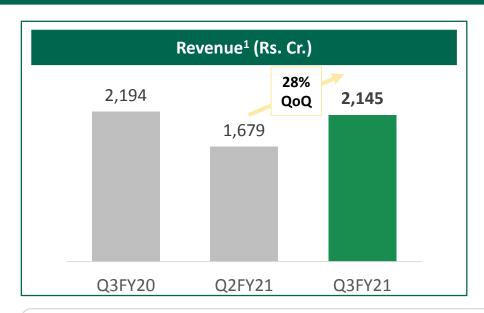
Price Movement	YoY (%)	QoQ (%)	Dec Exit Price (∆ over Q3FY21)									
Grey VSF -	7%	20%	1.41 \$/Kg									
CCF	770 2070	770 2070	770 2070	770 2070	770 2070	770 2070	770 2070	770 2070	770 2070	770 2070	2076	(5%)
Cotton	4%	11%	1.77 \$/Kg									
Cotton	4/0	11/0	(4%)									
PSF	-13%	10%	0.78 \$/Kg									
	-13%	10%	(2%)									

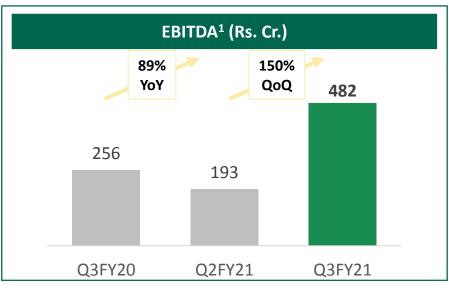


Inventory has dropped to historic low levels despite improving operating rates reflecting significantly improved market sentiments for Viscose

FINANCIAL PERFORMANCE - VISCOSE



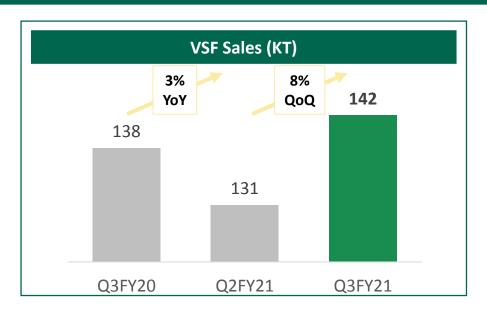


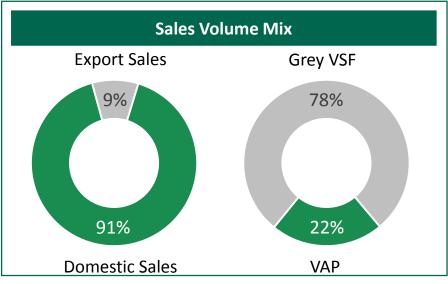


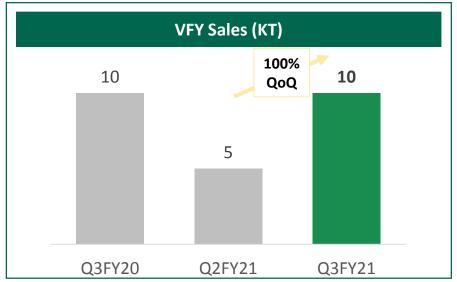
- Sequential growth in Viscose revenues driven by improved realisations, better product mix and improvement in capacity utilisation of VFY
- VSF plants operated at 100% utilisation level through the quarter
- Substantial improvement in VFY capacity utilisation from 39% in Q2FY21 to 89% in Dec-20, with pickup in demand from India and overseas market, despite rising Chinese VFY imports
- Rise in the EBITDA was supported by fixed cost control initiatives and input cost benefit. VSF business brought down the fixed cost by ~29% over corresponding quarter last year

FINANCIAL PERFORMANCE - VISCOSE





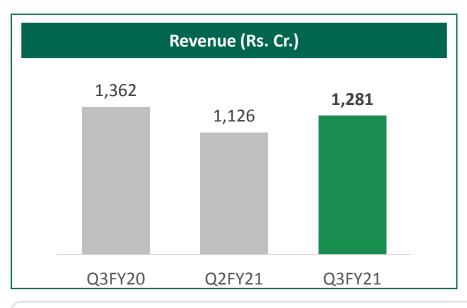


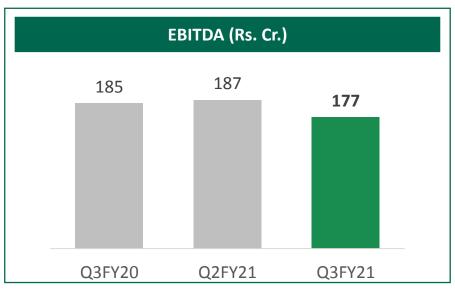


- Sequential improvement in the share of VAP mix
- The share of domestic sales improved significantly sequentially
- VSF demand and prices are expected to remain firm in the near term, however pulp cost is also on increasing trend

FINANCIAL PERFORMANCE - CHEMICALS





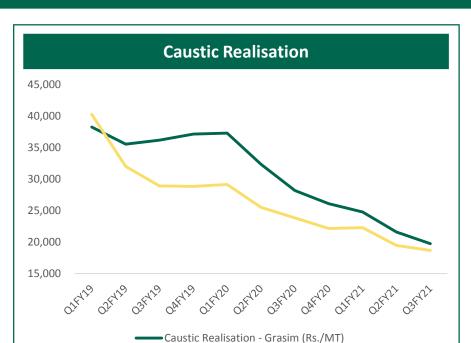


- Revenue and EBITDA of Chemicals business touched the pre COVID-19 level with pick up in the sales volume and lower input costs
- Continued weakness in ECU realisation impacted the Chlor-alkali EBITDA
- Input cost pressure in the caustic soda business eased sequentially led by lower power and salt rates
- Advanced Material (Epoxy) witnessed a strong demand from Auto and Consumer durable on back of festive season demand leading to uptick in realisation and sales volume

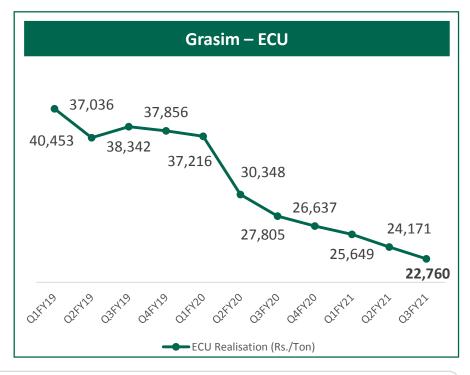
ADITYA BIRLA

GRASIM

FINANCIAL PERFORMANCE - CHEMICALS



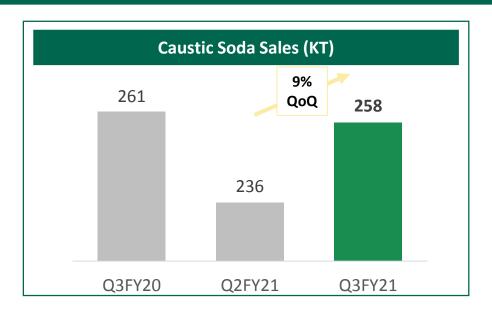
Caustic Realisation - IHS SEA (Rs./MT)

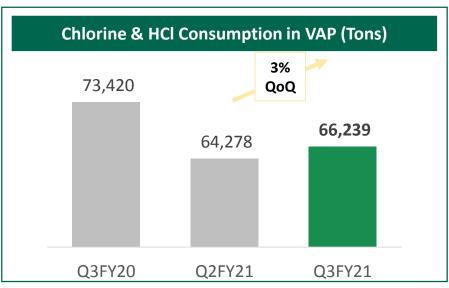


- Chlorine demand remained steady during the quarter while the realisations weakened marginally in Q3 with excess domestic capacity and high operating rates
- Caustic soda prices (CFR) in Asia, however, recovered from lows of \$239/MT to \$270/MT level towards the end of quarter on back of lower operating rates from unplanned outages
- Chlorine value added products witnessed some pressure in the realisation and demand weakness in health and hygiene segment. The demand from other segments were stable



CAUSTIC – KEY OPERATIONAL METRICS

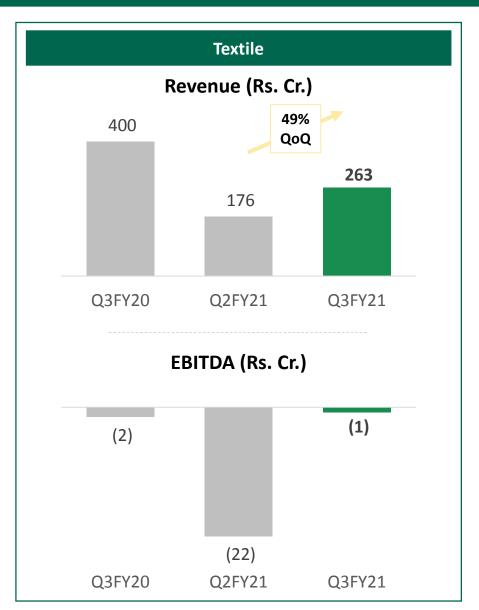


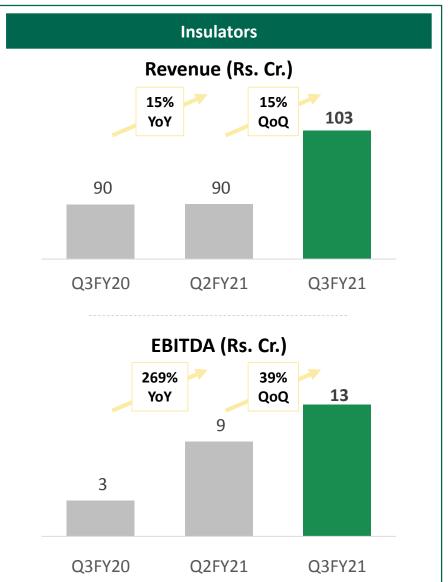


- Domestic demand from textile, alumina and paper segment resulted in an improvement in caustic soda sales sequentially. The demand in Northern India impacted by winter and agitation.
- Chlorine consumption in VAPs stood at 27% in Q3FY21 marginally better than Q2FY21
- EBITDA from Chlorine derivatives improved 45% YoY basis driven by better realisations



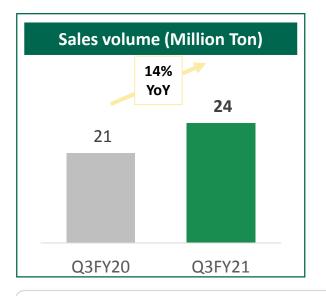


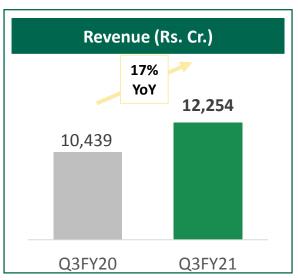


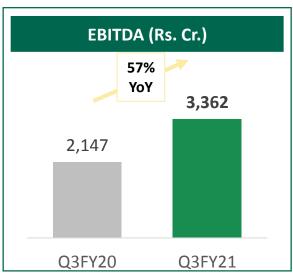


FINANCIAL PERFORMANCE – UltraTech





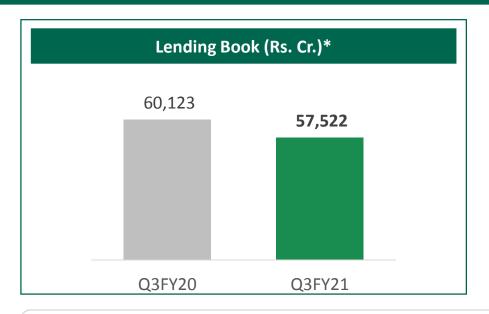


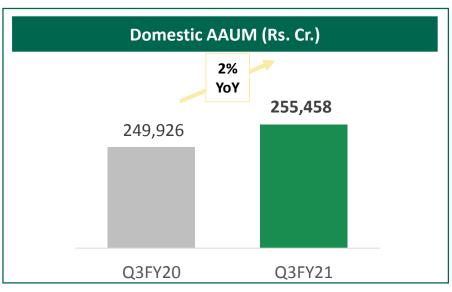


- Strong operational performance on back of robust sales volume, cost control and operational efficiencies. India Operations reported operating EBITDA/PMT of Rs. 1,330 in Q3FY21 up 30% YoY
- Fixed Cost was down 4% YoY, Energy cost was down 3% YoY, Logistics cost was up 5% YoY; Raw Material cost largely remained unchanged on YoY basis
- Reduction in Consolidated Net Debt by Rs. 2,696 Cr. in Q3FY21 to Rs. 9,436 Cr. with Net Debt/EBITDA at 0.84x (Dec-20)
- Ultratech plans to spend ₹ 5,477 Cr. toward capacity expansion of 12.8 MTPA through a mix of greenfield and brownfield expansion, in addition to 6.7 MTPA capacity addition which is underway, upon completion of both round of expansion the capacity will expand to 136.25 MTPA

FINANCIAL PERFORMANCE – ABCL







- Revenue and net profit after minority interest for Q3FY21 are up 17.1% and 15.6% to Rs.5,026 Cr. and Rs.289 Cr. respectively
- The Net Interest Margin (incl. fee income) for NBFC business is up 18 bps QoQ at 5.24% in Q3FY21; Gross disbursement grew 20% YoY to Rs. 4,282 Cr. in Q3 FY21
- Overall Domestic AAUM increased to Rs. 2,55,458 Cr. (Q3FY21) from Rs. 2,49,926 Cr. (Q3FY20). The PBT/ AAUM increased from 27bps (Q2FY21) to 30 bps in Q3FY21
- In Life Insurance, Individual First Year Premium (FYP) for 9MFY21 grew 6% YoY to ₹ 1,336 Cr.; reduction in opex to premium ratio to 14% in 9MFY21 from 17.6% in the same period last year

FINANCIAL PERFORMANCE – OTHER SUBSIDIARIES



Aditya Birla Renewables (Solar Power)

Rs. Cr.

Particulars	Q3FY21	Q2FY21	Q3FY20
Revenue	45	34	26
EBITDA	35	25	15
EBIT	24	15	9
Capital Employed (Incl. CWIP)	1,725	1,628	1,205

Parameters	Dec-20
Total Cumulative installed capacity (MW)	460
No. of Projects	25
- Capacity with Group Companies (MW)	139
- No. of Projects with Group Companies	14

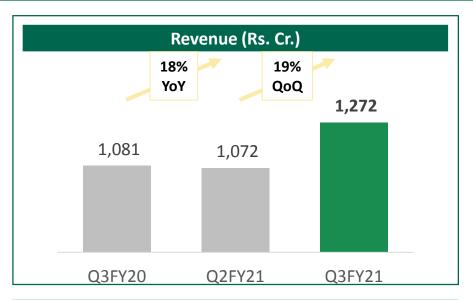
Grasim Premium Fabrics Private Limited

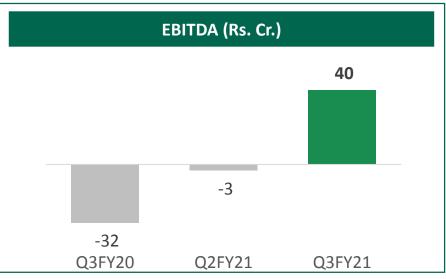
Rs. Cr.

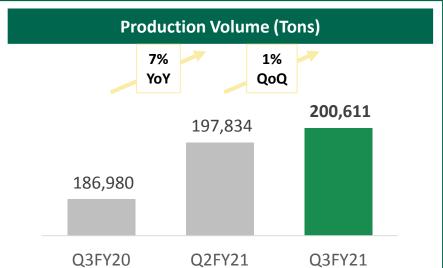
Particulars	Q3FY21	Q2FY21	Q3FY20
Revenue	26	13	44
EBITDA	(1)	(5)	8
EBIT	(6)	(9)	5
Capital Employed (Incl. CWIP)	162	167	173

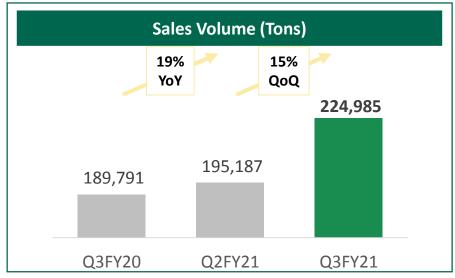
FINANCIAL PERFORMANCE - PULP JV's











Note: The above data represents the financial performance of all Pulp JVs on total basis. The share in the PAT of these JVs (proportionate to its holding) is consolidated in the consolidated financials of Grasim.`

Quarterly Updates Financial Overview Business Performance ESG Appendix

CONSOLIDATED INCOME STATEMENT



Doubles (Do. Cu.)	Quart	erly	Year to Date		
Particulars (Rs. Cr.)	Q3FY21	Q3FY20	9MFY21	9MFY20	
Revenue from Operations	20,986	18,617	51,973	55,766	
Other Income	330	243	907	695	
EBITDA	4,476	2,945	10,624	10,435	
EBITDA Margin (%)	21%	16%	20%	18%	
Finance Cost	431	530	1,352	1,692	
Depreciation	1,007	994	2,990	2,977	
Share in Profit of JVs, Associates & Others	65	38	106	535	
PBT	3,103	1,459	6,387	6,301	
Tax Expense	977	406	1,962	1,885	
Exceptional items	-	10	551	120	
(Net Profit)/Loss from discontinued operations	(27)	4	(491)	(19)	
PAT attributable to Minority Shareholders	768	360	1,781	1,429	
PAT (After Exceptional Items)	1,384	680	2,585	2,887	

Note: Grasim's Fertiliser business has been classified as discontinued operation in the quarter ended 31 December, 2020 with the transaction likely to be completed within one year from then. Accordingly, financial results for the Q3FY20 and 9MFY20 have been restated.

Quarterly Updates Financial Overview Business Performance ESG Appendix

STANDALONE INCOME STATEMENT



Doubland (Do. Co.)	Quar	terly	Year to Date		
Particulars (Rs. Cr.)	Q3FY21	Q3FY20	9MFY21	9MFY20	
Revenue from Operations	3,672	3,858	7,955	12,233	
Other Income	64	81	444	452	
EBITDA	709	465	1,212	2,238	
EBITDA Margin (%)	19%	12%	14%	18%	
Finance Cost	51	46	180	171	
Depreciation	200	198	599	582	
PBT	458	221	433	1,485	
Tax Expense	126	22	2	290	
Exceptional items	-	10	58	300	
(Net Profit)/Loss from discontinued operations	(27)	4	(77)	(19)	
PAT (After Exceptional Items)	359	185	451	913	
PAT (Before Exceptional Items)	359	195	508	1,213	

Note: Grasim's Fertiliser business has been classified as discontinued operation in the quarter ended 31 December, 2020 with the transaction likely to be completed within one year from then. Accordingly, financial results for the Q3FY20 and 9MFY20 have been restated.



ESG

Quarterly Updates Financial Overview Business Performance ESG Appendix

GREATER PURPOSE - GREATER FUTURE





VSF business has set a global benchmark in sustainability

- VSF business received the No.1 ranking in Canopy Hot Button Report 2020 and has been accorded with 'Dark Green Shirt'
- VSF business won the "Golden Peacock Global Award for Sustainability" 2020
- Viscose business sustainability achievement has been showcased in a case study "Birla Cellulose Spearheading Sustainable Fashion", published by the world's renowned Ivy Publisher and is now available on HBS website
- VSF business achieved FEM 3.0 score of 92%, amongst the highest in MMCF industry globally, based on 3rd party verification of all plant sites in Nov-Dec

 Health & Safety: We have embraced world-class processes and practices, and right governance structure of DuPont Safety Management System and created a safety culture with an objective of "Zero Harm"

 VSF business is amongst the lowest water consumption per tonne of Viscose Staple Fibre (VSF) Globally

• VSF business has growing portfolio of Eco-friendly products



R&D: Investment In Future Products VSF



Key Strengths

World-class Infrastructure

1 Corporate R&D 5 for VSF 4 for CFI

Highly Experienced Researchers

Incurred **R&D Expenditure** ~Rs. 300 Cr. (over the last three years)

Patent Applications

Filed 90* Patent Applications/ Patents in 16 countries belonging to 52* patent families

(*Includes ABSTC's patents related to VSF business)

Product Innovation (VSF)

Purocel Colorguard are 'dyecatcher' fibres used for reducing garment



staining during laundry by preferentially scavenging the released dyes from other colour bleeding garments

Product Innovation (VSF)

Liva Reviva: Virgin raw material is replaced with pre-consumer industrial waste, thus upcycling waste that would otherwise be incinerated or sent to landfills



EcoFlush: Short length fibres for biofriendly nonwovens and other applications. Provide excellent mechanical strength to wipes, as well as rapid and easy dispersal when the wipes are flushed after use.



Purocel Eco-Dry: A biodegradable and compostable VSF for sustainable hygiene products

bacteria and viruses



Liva Antimicrobial: Launched this year, Liva Antimicrobial is an innovative fibre that gives the wearer longer lasting protection from microbes even after multiple washes. Not only is it skin friendly and odour free, but it also kills 99%

Quarterly Updates Financial Overview Business Performance ESG Appendix

KEY FOCUS AREA: R&D & SUSTAINABILITY



R&D: Investment In Future Products

Product Innovation (Chemicals)

 Launched Vytal, new products for water treatment providing commercial solutions

Process Innovation

- Raw Material Preservation continuously drive the reduction in the usage of raw materials in manufacturing process.
- Water and Energy Conservation Driving various initiatives like equipment upgradation, water recycling, new-technology adoption etc.
- R&D efforts are focused on water treatment solutions, disinfectants as platform, improving saltwater beneficiation from sea water, and developing value-added chlorine offerings.

Other R&D Efforts

- Implementing digitalisation programmes
- Focus on quality improvement
- Water treatment solutions
- Improving the Product Properties
- Increasing Shelf-life of the Product

Sustainability: Key Focus Areas

Energy

VSF & Chemicals: Focus is on reducing the energy consumption and increasing the share of renewable sources

GHG Emissions

VSF: Focus on reducing carbon footprint

Chemicals: Implemented ZLD (Zero Liquid Discharge) at Rehla and Ganjam plants

Waste

VSF & Chemicals: Fly Ash, used as a raw material in cement plants; reduces the natural resources required and helps to attain resource efficiency

Water and Effluents

VSF: Chemical Oxygen Demand in wastewater has gone down by nearly 35%

Chemicals: Initiatives taken to reduce water consumption

KEY FOCUS AREAS: CSR & HUMAN RESOURCES



Caring For Our Community



Education

23,342 children supported through educational material



Health Care

82,189 people examined in 1,276 rural medical and awareness camps



Sustainable Livelihood

14,693 farmers reached knowledge sharing on farm related activities



Infrastructure Development

48,430 villagers served through 25 Reverse Osmosis plants



Women Empowerment

Key training provided by SHGs in goat farming, dairy, loom weaving etc

Empowering Our Employees

Recruitment and Leadership Pipeline

Ratio of 1:1 identified successors for more than 300 leadership roles across the company

Learning and Development

Nurtured our people to realise their full potential by learning and development initiatives

Employee Health and Well-Being

OHSAS 18001 & ISO 45001 & SA 8000 Foundation of our occupational health & safety programmes at our sites

Diversity and Inclusion

Provide equal opportunities at the workplace for women and physically challenged



APPENDIX

BALANCE SHEET



Standalone	(Rs. Cr.)		Consolidate	d (Rs. Cr.)
31st Dec'20	31st Mar'20	EQUITY & LIABILITIES	31st Dec'20	31st Mar'20
41,762	37,674	Net Worth	63,047	56,611
-	-	Non Controlling Interest	36,152	34,305
-	-	Borrowings related to financial services	47,202	54,190
4,574	5,068	Other Borrowings	28,401	28,910
63	66	Lease Liability	1,552	1,562
1,606	1,403	Deferred Tax Liability (Net)	7,987	6,997
-	-	Policy Holders Liabilities	50,779	41,265
5,003	5,284	Other Liabilities & Provisions	23,121	20,504
53,009	49,494	SOURCES OF FUNDS	258,242	244,344
31st Dec'20	31st Mar'20	ASSETS	31st Dec'20	31st Mar'20
10,586	11,634	Net Fixed Assets	63,193	65,458
3,573	2,966	Capital WIP & Advances	7,017	5,971
251	449	Right of Use - Lease (including Leasehold Land)	1,866	2,063
-	-	Goodwill on Consolidation	20,014	20,047
-	-	Investments:	-	-
2,636	2,636	UltraTech Cement (Subsidiary)	-	-
17,847	17,847	AB Capital (Subsidiary)	-	-
-	-	AMC (JV)	5,472	5,293
756	747	Investment in other equity accounted investees	1,380	1,240
2,481	2,093	Liquid Investments	15,634	8,149
3,533	1,028	Vodafone Idea	3,533	1,028
4,936	3,324	Other Investments(Hindalco, ABFRL, AB Capital surplus ir	6,134	7,538
-	-	Investment of Insurance Business	25,548	20,263
-	-	Assets held to cover linked liabilities	27,759	22,829
-	-	Loans and advances of financing activities	57,015	58,477
6,408	6,769	6,769 Other Assets, Loans & Advances		25,988
53,009	49,494	APPLICATION OF FUNDS	258,242	244,344
2,093	2,975	Net Debt / (Surplus)	12,767	20,761





Particulars		Quar	terly	0/ Cl	Year t	o Date	0/ Ch
		Q3FY21	Q3FY20	% Change	9MFY21	9MFY20	% Change
Capacity							
VSF	KTPA	578	566	2	578	566	2
VFY	КТРА	48	46	4	48	46	4
Production							
VSF	KT	144	148	(3)	309	436	(29)
VFY	KT	9	10	(10)	15	32	(53)
Sales Volume							
VSF	KT	142	138	3	316	418	(24)
VFY	KT	10	10	0	17	31	(45)
Revenue	Rs. Cr.	2,145	2,194	(2)	4,381	7,133	(39)
EBITDA	Rs. Cr.	482	256	89	562	1,079	(48)
EBITDA Margin		22%	12%		13%	15%	
EBIT	Rs. Cr.	373	146	155	236	757	(69)
Capital Employed (Incl. CWIP)	Rs. Cr.	7,980	8,425	(5)	7,980	8,425	(5)
ROAvCE (Excl. CWIP)	%	26%	9%		5%	15%	

GRASIM

ADITYA BIRLA

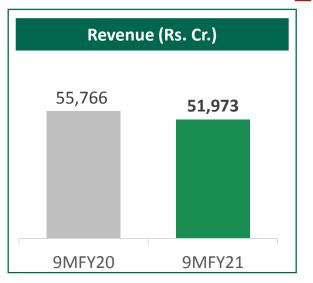
CHEMICAL BUSINESS SUMMARY

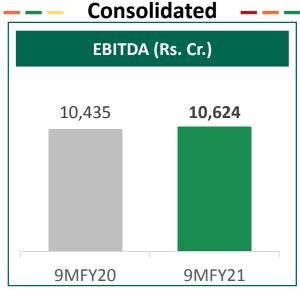
		Quar	terly	- a/ a l	Year t	o Date	- 0/ 0 l
Particulars		Q3FY21	Q3FY20	% Change	9MFY21	9MFY20	% Change
Capacity*	КТРА	1,147	1,147	0	1,147	1,147	0
Production*	KT	259	257	1	629	747	(16)
Sales Volume*	KT	258	261	(1)	633	740	(14)
Revenue	Rs. Cr.	1,281	1,362	(6)	3,108	4,212	(26)
EBITDA	Rs. Cr.	177	185	(4)	406	904	(55)
EBITDA Margin	%	14%	14%		13%	21%	
EBIT	Rs. Cr.	107	118	(10)	195	708	(72)
Capital Employed (Incl. CWIP)	Rs. Cr.	5,122	5,162	(1)	5,122	5,162	(1)
ROAvCE (Excl. CWIP)	%	10%	11%		6%	22%	

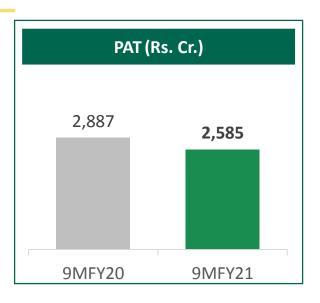
^{*} Volume data is for Caustic Soda only. Revenue and EBITDA are for all products in the chemical segment

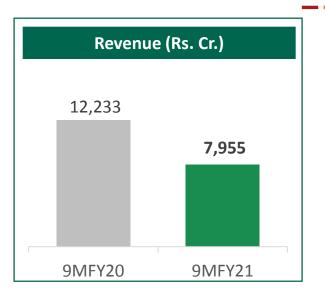
FINANCIAL OVERVIEW: YEAR TO DATE

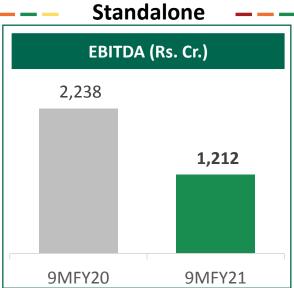


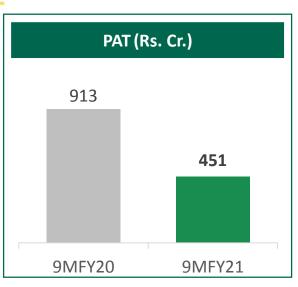






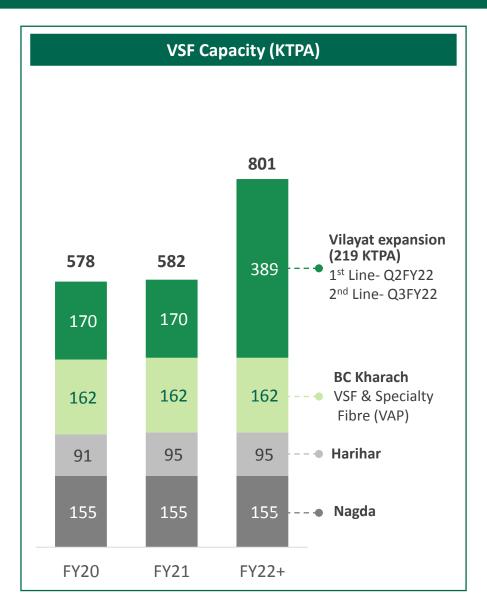


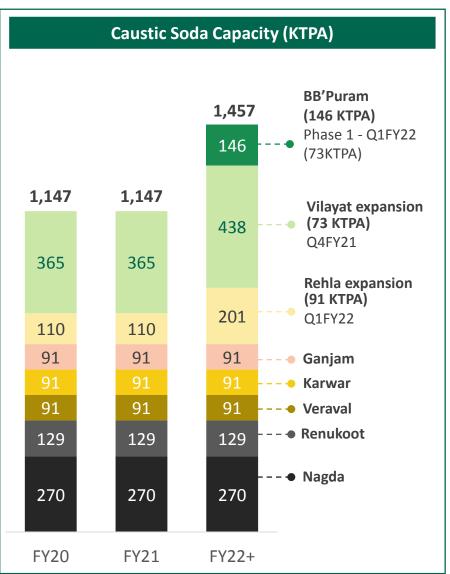




UNIT WISE CAPACITIES AND EXPANSION PLAN

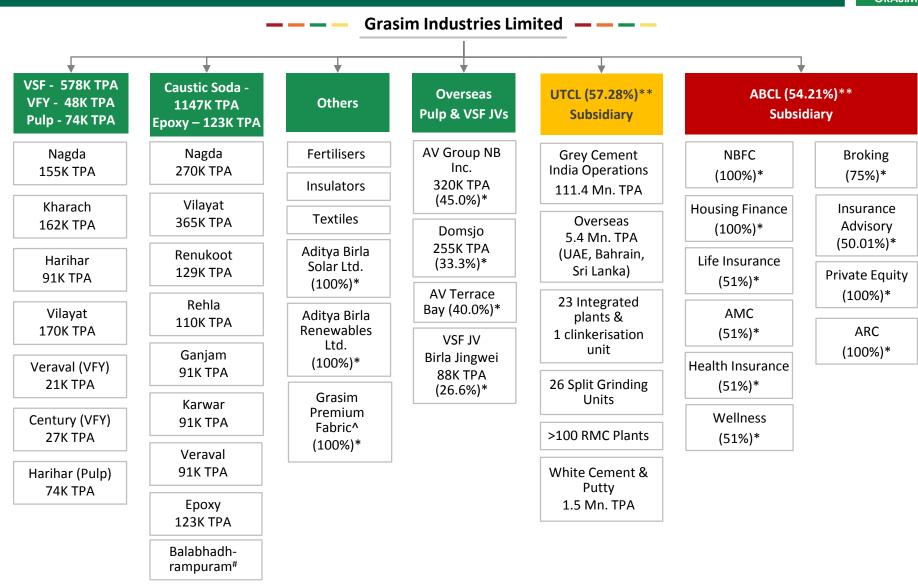






GRASIM GROUP STRUCTURE





Under construction Chlor-Alkali plant with capacity of 146 KTPA ** Subsidiary companies * Equity ownership

[^] Soktas India has been renamed to Grasim Premium Fabric Private Limited post acquisition

GRASIM

FORWARD LOOKING AND CAUTIONARY STATEMENT

Certain statements in this report may be "forward looking statements" within the meaning of applicable securities laws and regulations. Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the company's operations include global and Indian demand supply conditions, finished goods prices, feed stock availability and prices, cyclical demand and pricing in the company's principal markets, changes in Government regulations, tax regimes, economic developments within India and the countries within which the company conducts business and other factors such as litigation and labour negotiations. The company assume no responsibility to publicly amend, modify or revise any forward looking statement, on the basis of any subsequent development, information or events, or otherwise.

Country and Year of Incorporation: India, 1947

Listing: India (BSE/NSE), GDR (Luxembourg)

Bloomberg Ticker: GRASIM IB EQUITY, GRASIM IS EQUITY, GRAS LX (GDR)

Business Description: Viscose, Chemicals, Cement and Financial Services

Market Cap (5th February 2021): Rs. 78,040 Crore



NOTES





Abbreviation	Particulars
AAUM	Average Asset Under Management
ECU	Electro Chemical Unit
Epoxy	Name of Chemical
FY	Financial Year
KTPA	Thousand Ton per annum
MTPA	Million Ton per annum
NBFC	Non Banking Financial Company
PMT	Per Metric Ton
ROAvCE	Return on Average Capital Employed
TPD	Ton per day
VAP	Value Added Product
VFY	Viscose Filament Yarn
VSF	Viscose Staple Fibre



Thank you

Grasim Industries Ltd.

Aditya Birla Centre 'A' Wing, 2nd Floor ,S.K. Ahire Marg ,Worli Mumbai 400 030 ,India

Investor Relations Team

Email:

pradeep.a@adityabirla.com
saket.sah@adityabirla.com