# Grasim Industries Limited 

Performance Review
Q4FY08 \& FY08
29th April 2008

## Cautionary Statement

Statements in this "Presentation" describing the Company's objectives, estimates, expectations or predictions may be "forward looking statements" within the meaning of applicable securities laws and regulations. Actual results could differ materially from those expressed or implied. Important factors that could makee a difference to the Company's operations include global and Indian demand supply conditions, finished goods prices, feedstock. availability and prices, cyclical demand and pricing in the Company's principal markets, changes in Government regulations, tax regimes, economic developments within India and the countries within which the company conducts business and other factors such as litigation and labour negotiations. The Company assumes no responsibility to publicly amend, modify or revise any forward looking statement, on the basis of any subsequent development, information or events, or otherwise.

## Consolidated Financial Performance－Q4FY08

|  | Rs．Crs．Change | －Consolidated revenue up by $15 \%$ <br> －PBIDT up by 6\％ |
| :---: | :---: | :---: |
| Total Revenue | 4，715 § 15 | $>$ Cost pressure across all businesses on account of rising input and energy costs |
| PBIDT | 1，315 介 6 | $>$ Cement business PBIDT up by $10 \%$ |
| Interest | $60 \quad \downarrow(8)$ | VSF business impacted by adverse macro environment |
| PBT | 1，118 介 11 | －Net profit（before EO gain but after minority share）at |
| Total Tax Expenses | 366 介 9 | Rs． 644 Crs．，up by 15\％ |
| PAT（before EO gain \＆ Minority Share） | $751 \Uparrow 12$ | Extraordinary gain／adjustment on sale of SDCC stake Rs． 237 Crs． |
| PAT（incl．EO gain，before Minority Share） | 988 § 47 | －Net Profit（Incl．EO gain but after Minority Share）at Rs． 881 Crs．，up by 58\％ |
| PAT（incl．EO gain，after Minority Share） | 881 § 58 |  |
| EPS（before EO gain， after minority share） | s．） 70.2 § 15 |  |

## Consolidated Financial Performance－FY08

|  | \％ |
| :---: | :---: |
|  | Rs．Crs．Change |
| Total Revenue | 17，037 介 20 |
| PBIDT | 5，422 介 26 |
| Interest | 222 』（3） |
| PBT | 4，575 介 33 |
| Total Tax Expenses | 1，466 介 34 |
| PAT $\substack{\text {（before EO gain \＆} \\ \text { Minority Share）}}$ | 3，110 介 32 |
| PAT（incl．EO gain， before Minority Share） | 3，346 介 42 |
| PAT（incl．EO gain， after Minority Share） | 2，891 § 47 |
| EPS（before EO gain， after Minority Share）（ | s．） 289.4 § 35 |

－Financial Year 2008 －year of new highs
－Consolidated revenue crosses \＄4bn．mark， up by $20 \%$
$>$ Historically highest volumes in Cement， VSF and Chemical Business
－PBIDT up by $26 \%$ with improved performance from all business segments
$>$ Higher profit for Cement，VSF and Chemical business
$>$ VSF business PBIDT up by $47 \%$
$>$ Cement business PBIDT up by 18\％
－Net profit（before EO gain but after minority share）at Rs．2，655 Crs．，up by 35\％
－Net Profit（Incl．EO gain but after Minority Share）at Rs．2，891 Crs．，up by 47\％

## Consolidated Financial Performance

(Rs. Crores)

|  | Q4 FY08 | Q4 FY07 | \% Chg. | FY08 | FY07 | \% Chg. |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Net Turnover \& Op. Income | $4,714.7$ | $4,089.6$ | 15 | $17,037.0$ | $14,141.6$ | 20 |
| Other Income | 117.4 | 78.1 | 50 | 399.2 | 245.6 | 63 |
| PBIDT | $1,314.5$ | $1,239.7$ | 6 | $5,422.0$ | $4,290.0$ | 26 |
| Interest | 60.3 | 65.8 | $(8)$ | 222.1 | 228.6 | $(3)$ |
| Gross Profit | $1,254.3$ | $1,173.9$ | 7 | $5,200.0$ | $4,061.4$ | 28 |
| Depreciation | 182.4 | 165.2 | 10 | 670.3 | 610.0 | 10 |
| Non recurring items | 45.7 | -- | -- | 45.7 | -- | -- |
| PBT | $1,117.6$ | 1008.7 | 11 | $4,575.3$ | $3,451.4$ | 33 |
| Current Tax <br> Deferred Tax | 477.3 | 337.0 |  | 1472.8 | 1097.1 |  |
| Total Tax | $111.1)$ | $(1.7)$ |  | $(7.0)$ | $(5.0)$ |  |
| PAT <br> (Before EO gain \& Minority Share) | 366.2 | 335.3 | 9 | $1,465.8$ | $1,092.2$ | 34 |
| Extraordinary Item | 751.4 | 673.4 | 12 | $3,109.5$ | $2,359.3$ | 32 |
| PAT <br> (incl. EO gain, before Minority Share) | 236.7 | -- | -- | 236.7 | -- | -- |
| Minority Share \& Associate | 988.1 | 673.4 | 47 | $3,346.2$ | $2,359.3$ | 42 |
| PAT <br> (incl. EO gain, after Minority Share) | 107.3 | 115.0 | -- | 454.8 | 391.9 | -- |
| Diluted Earning Per Share <br> (before EO gain, after minority share) (Rs.) | 70.21 | 60.90 | 15 | 289.44 | 214.57 | 35 |
| Diluted Earning Per Share <br> (incl. EO gain, after minority share) (Rs.) | 96.01 | 60.90 | 58 | 315.25 | 214.57 | 47 |

## Standalone Financial Performance - Q4FY08



## Standalone Financial Performance - FY08



## Standalone Financial Performance

ADITVA BIRLAG GOUP
(Rs. Crores)

|  | Q4 FY08 | Q4 FY07 | \% Chg. | FY08 | FY07 | \% Chg. |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Net Turnover \& Op. Income | $2,742.4$ | $2,474.6$ | 11 | $10,278.1$ | $8,643.8$ | 19 |
| Other Income | 118.7 | 77.6 | 53 | 314.8 | 209.7 | 50 |
| PBIDT | 781.1 | 771.8 | 1 | $3,424.5$ | $2,619.0$ | 31 |
| Interest | 27.3 | 36.6 | $(26)$ | 107.0 | 111.8 | $(4)$ |
| Gross Profit | 753.8 | 735.2 | 3 | $3,317.5$ | $2,507.2$ | 32 |
| Depreciation | 94.2 | 87.6 | 8 | 353.3 | 317.9 | 11 |
| Non Recurring Item | 45.7 | 37.1 | -- | 45.7 | 37.1 | -- |
| PBT (before EO gain) | 705.3 | 684.7 | 3 | $3,009.9$ | $2,226.4$ | 35 |
| Current Tax | 287.7 | 215.2 | -- | 952.7 | 692.4 | -- |
| Deferred Tax | $(69.5)$ | $(5.0)$ | -- | 9.6 | $(1.8)$ | --- |
| Total Tax | 218.2 | 210.2 | 4 | 962.3 | 690.6 | 39 |
| PAT (before EO gain) | 487.1 | 474.5 | 3 | $2,047.6$ | $1,535.8$ | 33 |
| Extraordinary Items | 180.3 | -- | -- | 185.0 |  | -- |
| PAT (incl. EO gain) | 667.4 | 474.5 | 41 | $2,232.6$ | $1,535.8$ | -- |
| Diluted Earning Per Share <br> (before EO gain) (Rs.) | 53.09 | 51.75 | 3 | 223.24 | 167.50 | 33 |
| Diluted Earning Per Share <br> (incl. EO gain) (Rs.) | 72.74 | 51.75 | 41 | 243.42 | 167.50 | 45 |

## Segmental Performance - Q4FY08



# Financial Highlights 

## Grasim Consolidated Financials

## ADITYA BIALAGROUP

| (Rs. Crores) | FY05 | FY06 | FY07 | FY08 |
| :--- | ---: | ---: | ---: | ---: |
| Net Turnover | 9,292 | 10,224 | 14,069 | 16,974 |
| PBIDT | 2,272 | 2,337 | 4,290 | 5,422 |
| PAT $^{\text {\# (After Minority share) }}$ | 880 | 1,041 | 1,968 | 2,655 |


| Net Worth | 4,082 | 4,833 | 6,558 | 9,167 |
| :--- | ---: | ---: | ---: | ---: |
| Capital Employed | 9,695 | 10,188 | 13,443 | $\mathbf{1 7 , 1 7 7}$ |


| PBIDT Margins(\%) | 24.5 | 22.9 | 30.3 | 31.8 |
| :--- | ---: | ---: | ---: | ---: |
| EPS (Rs.) \# | 96.0 | 113.5 | 214.6 | 289.4 |
| Interest Cover (x) | 6.3 | 8.7 | 14.0 | 17.8 |
| Debt: Equity (x) | 0.86 | 0.69 | 0.66 | 0.53 |
| Book Value (Rs.) | 445 | 527 | 715 | 1,000 |
| ROAvCE (PBIT Basis) (\%) \$ | 18.2 | 17.8 | 31.1 | 31.0 |
| RONW (\%)*\# | 23.7 | 23.4 | 34.3 | 33.8 |

[^0]- Strong Balance sheet
$>$ Net worth at $\$ 2.3$ Bn., Capital Employed at $\$ 4.3 \mathrm{Bn}$.
- ROAvCE increased from 18\% in FY05 to 31\% in FY08
- Return on equity at $33.8 \%$
- Debt-equity reduced from 0.86 in FY05 to 0.53 in FY08
$>$ Net leveraging even lower at 0.41
- Grasim's market-cap at Rs. 236 Bn.* (\$5.9 Bn.)
$>5$ years' CAGR 50.8\%
- Subsidiary company Ultra'Tech's market-cap at Rs. 98 Bn.* (\$2.4 Bn.)


## Grasim Standalone Financials

| (Rs. Crores) | FY05 | FY06 | FY07 | FY08 |
| :--- | ---: | ---: | ---: | ---: |
| Net Turnover | 6,229 | 6,653 | 8,572 | 10,215 |
| PBIDT | 1,785 | 1,597 | 2,619 | 3,424 |
| PAT $^{*}$ | 886 | 863 | 1,536 | 2,048 |


| Net Worth | 4,324 | 4,978 | 6,226 | 8,164 |
| :--- | :---: | :---: | :---: | ---: |
| Capital Employed | 6,931 | 7,542 | 9,760 | 11,973 |
| Capital Employed (Excl. <br> subsidiary Investments) | 4,569 | 5,190 | 7,284 | $\mathbf{9 , 4 3 6}$ |


| PBIDT Margin (\%) | 28.7 | 24.0 | 30.3 | 33.3 |
| :--- | ---: | ---: | ---: | ---: |
| EPS (Rs.) |  |  |  |  | (

- Strong Balance sheet
$>$ Low gearing at 0.39
$>$ Net gearing even lower at 0.21
$>$ Comfortable interest cover
- ROAvCE in FY08 at 36.7\%
- Strong funding capabilities to support Company's ambitious future growth plans
- Grasim's market-cap at Rs. 236 Bn.* (\$5.9 Bn.)
$>5$ years' CAGR 50.8\%


## Business Review - Q4FY08

- VSF
- Chemicals
- Cement
- Sponge Iron


## Viscose Staple Fibre : Q4FY08 Highlights

|  | Q4FY08 | Q4FY07 | \% Chg. |
| :--- | ---: | ---: | :---: |
| Capacity (TPA) | @ 333,975 | 270,100 | 24 |
| Production (MT) | 70,828 | 67,772 | 5 |
| Sales Volumes (MT) | 61,650 | 68,588 | $(10)$ |
| Net Revenue (Rs Crs.) | 714.9 | 652.1 | 10 |
| Realisation (Rs./MT) | 107,428 | 88,687 | 21 |
| PBIDT (Rs. Crs.) | 191.1 | 200.5 | $(5)$ |
| PBIDT Margin (\%) | $26.7 \%$ | $30.7 \%$ | -- |
| PBIT (Rs. Crs.) | 168.6 | 179.1 | $(6)$ |
| ROAvCE \% @ | $46.6 \%$ | $64.8 \%$ | -- |

* Capacity increased during March 08
@ Capital emploved includes CWIP

Macro economic factors impacted the volume and price realisation

- Slowdown in demand
$>$ Slowdown of textile demand in USA
$>$ Anti-dumping investigation by Turkey on import of VSF based yarn
$>$ Substitution effect on account of high VSF prices
$>$ Liquidation of inventory in the value chain
- Realisation up by $21 \%$ YoY but marginally down sequentially, in line with global trend
- Operating profit declined due to
> Lower volumes
$>$ All time high prices of sulphur and pulp
$>$ Gratuity valuation impact


## Viscose Staple Fibre : Outlook

- Demand growth and prices to remain subdued in short term till liquidation of inventory in the pipeline
- Margins to remain under stress in short to medium term
$>$ Impact of rising sulphur and pulp prices coupled with softening in VSF prices
- Long term volume outlook remains positive in line with overall textile outlook
- Capacity increased from 270K TPA to 334K TPA with commissioning of Kharach expansion
- Capacity expansion plans from existing 334K TPA to 453K TPA
> 31K TPA expansion at Harihar (Karnataka) expected to be operational in Q3FY10
$>88 \mathrm{~K}$ TPA greenfield project being pursued at Vilayat (Gujarat)
- AV Nackawick conversion to rayon grade pulp facility expected by Q2FY09
- Stake increased in another pulp JV, AV Cell, Canada to $45 \%$, to secure higher captive pulp supply


## Chemical : Q4FY08 Highlights \& Outlook

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- Sales volume lower by $6 \%$ due to

|  | Q4FY08 | Q4FY07 | \% Chg. |
| :--- | ---: | ---: | ---: |
| Caustic Capacity (TPA) | 258,000 | 258,000 | -- |
| Caustic Production (MT) | 46,491 | 47,076 | $(1)$ |
| Caustic Sales Volumes (MT) | 44,872 | 47,709 | $\mathbf{( 6 )}$ |
| Net Revenue (Rs. Crs.) | 100.4 | 93.6 | 7 |
| ECU Realisation (Rs./MT) | 19,042 | 17,718 | 7 |
| PBIDT (Rs. Crs.) | 24.5 | 34.2 | $\mathbf{( 2 8 )}$ |
| PBIDT Margin (\%) | $24.4 \%$ | $36.5 \%$ | -- |
| PBIT (Rs. Crs.) | 18.4 | 28.3 | $\mathbf{( 3 5 )}$ |
| ROAvCE \% @ | $23.1 \%$ | $44.0 \%$ | -- |

(a) Capital employed includes CWIP
 inventory buildup for planned partial shutdown

- Operating margins lower due to
> Increase in raw material and coal prices
> Higher maintenance cost


## Outlook

- Realisations to remain range bound
- Volumes expected to grow supported by higher demand from user industry


## Cement : Q4FY08 Highlights

|  |  | Q4FY08 | Q4FY07 | \% Chg. |
| :---: | :---: | :---: | :---: | :---: |
| Grey Cement |  |  |  |  |
| Capacity | Mn. MT | 16.75 | 13.12 | 28 |
| Production | Mn. MT | 4.20 | 3.88 | 8 |
| Sales Volumes* ${ }^{\text {\$ }}$ | Mn. MT | 4.27 | 3.92 | 9 |
| Realisation RMC | Rs./MT | 3,267 | 2,979 | 10 |
| Sales Volumes | Lac Cu. Mtr. | 5.9 | 3.6 | 62 |
| Realisation White Cement | Rs./Cu Mtr. | 2,824 | 2,589 | 9 |
| Production | MT | 120,433 | 97,116 | 24 |
| Sales Volumes ** | MT | 114,845 | 102,200 | 12 |
| Realisation | Rs./MT | 7,160 | 6,518 | 10 |
| Net Revenue ${ }^{\text {\$ }}$ | Rs. Crs. | 1,675.4 | 1,364.7 | 23 |
| PBIDT | Rs. Crs. | 483.3 | 470.2 | 3 |
| PBIDT Margin | (\%) | 28.8\% | 34.5\% | -- |
| PBIT | Rs. Crs. | 427.2 | 423.9 | 1 |
| ROAvCE @ | \% | 40.0\% | 65.8\% | -- |

- Production up by $8 \%$ aided by higher capacity utilisation
- Sales volumes up by $9 \%$
- RMC volumes up by $62 \%$ helped by rapid expansion in RMC network
- Impressive performance from white cement division
- Operating margins declined despite better realisation
$>$ Sharp increase in energy cost
$>$ Higher employee cost (including gradually valuation impact)

[^1]
## Cement: Outlook

- Demand expected to grow at about 9\%
- Bunching of capacity expected in the next two years based on announced capacity
- Uncertain price environment
$>$ Prices may come under pressure in calendar year 09
- Operating margins under pressure due to increase in input costs
$>$ New captive TPP and reduced lead distance post commissioning of new capacities to help in moderating the cost increase
- Capacity increased thru' debottlenecking by 2.40 Mn. tons in Grasim and
1.20 Mn. Tons in UltraTech


## Cement : Outlook (contd...)

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- Project implementation progressing satisfactorily
> 3.3 Mn. Tons each, Shambhupura (Raj.) and Tadpatri (A.P.) clinkerisation unit commissioned, expansions will be operational in H1FY09
$>1.3 \mathrm{Mn}$. Tons grinding unit at Panipat (Har.) commissioned in Grasim
$>$ Kotputli (Rajasthan) unit expected to be commissioned by Q3FY09
> 23 MW TPP commissioned at Jawad (M.P.)
$>144$ MW TPP at Grasim \& 225 MW TPP in UltraTech expected to be commissioned in FY09
- Consolidated capacity post expansion will stand augmented at 48.7 Mn. Tons
- New capacities will lead to strong volume growth going forward


## Sponge Iron : Q4FY08 Highlights and Outlook

## ADITVA BIRLA GROUP

|  | Q4FY08 | Q4FY07 | \% Chg. |
| :--- | ---: | ---: | ---: |
| Capacity (TPA) | 900,000 | 900,000 | -- |
| Production (MT) | 134,490 | 167,680 | $(20)$ |
| Sales Volumes (MT) | 140,317 | 171,942 | $(18)$ |
| Net Revenue (Rs. Crs.) | 275.2 | 241.1 | 14 |
| Realisation (Rs./MT) | 17,869 | 13,518 | 32 |
| PBIDT (Rs. Crs.) | 45.8 | 37.0 | 24 |
| PBIDT Margin (\%) | $16.7 \%$ | $15.4 \%$ | ---- |
| PBIT (Rs. Crs.) | 37.6 | 28.3 | 33 |
| ROAvCE (\%) @ | $29.8 \%$ | $20.9 \%$ | -- |

(a) Capital employed includes CWIP

- Production lower by 20\% due to lower capacity utilisation
$>$ Lower use of high cost alternate fuels
- Resultant decrease in sales volume
- Improved realisation helped by substantial increase in global scrap prices
- Operating profit higher by $24 \%$
$>$ Despite substantial increase in iron ore, naptha and propane prices


## Outlook

- Business outlook expected to improve with full capacity utilisation; RLNG likely to be available by Q2FY09
- Uncertainty in Gas pricing remains a concern


## Capex

## Capex plans

- Capex Summary

|  | Total Project Cost | Net Capex * | Cash Outflow |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | FY09 | FY10 |
| Cement | 5,144 | 2,281 | 1,410 | 668 |
| Kotputli (4.5 Mn. TPA) \& Shambhupura (4.4 Mn. TPA) Projects, Rajasthan (incl. 96 MW TPP) <br> - 2 Nos. Power Plants (48 MW) <br> - RMC Plants ( 24 Nos., Capacity 4.6 mn. cu. mtrs.) <br> - Modernisation, Upgradation, etc. | $\begin{array}{r} 3,276 \\ 279 \\ 255 \\ 1,334 \end{array}$ | $\begin{array}{r} 635 \\ 58 \\ 255 \\ 1,333 \end{array}$ |  |  |
| VSF | 768 | 768 | 531 | 237 |
| - Capacity expansion, Harihar, Kar. (31,000 TPA) <br> - Modernisation \& Upgradation | $\begin{aligned} & 335 \\ & 433 \end{aligned}$ | $\begin{aligned} & 335 \\ & 433 \end{aligned}$ |  |  |
| Other Businesses | 100 | 100 | 100 | -- |
| Grasim | 6,012 | 3,149 | 2,041 | 905 |


| UltraTech | 3,700 | 1,553 | 997 | 415 |
| :--- | ---: | ---: | ---: | ---: |


| Cement Business (Grasim \& UltraTech) | 8,844 | 3,834 | 2,407 | 1,083 |
| :--- | ---: | ---: | ---: | ---: |
| Grasim and UltraTech | 9,712 | 4,702 | 3,038 | 1,320 |

* Net of capex incurred till FY08, \$ Excluding Capex for 88,000 TPA VSF Greenfield project being pursued at Vilayat, Gujarat
- FY08 Capex spent : Grasim- Rs.2,884 Crs.; Cement Rs.2,462 Crs, VSF Rs. 350 Crs, Others Rs. 72 Crs.
: UltraTech - Rs.1,800 Crs.


## Capex plans - UltraTech

- Capex Summary

Rs. Crores

|  | Total <br> Project <br> Cost | Net <br> Capex | Cash Outflow |  |
| :--- | ---: | ---: | ---: | ---: |
|  |  |  | FY10 |  |
| - 4.9 Mn. TPA Tadpatri Project, A.P. (incl. 50 MW TPP) | 1,613 | 153 |  |  |
| - 3 Nos. Power Plants (175 MW) | 1,096 | 409 |  |  |
| - Grinding and Jetty Capacity Expansion at Pipavav \& | 370 | 370 |  |  |
| Bulk Terminal | 142 | 142 |  |  |
| - RMC plants (17 Nos., Capacity 3.3 mn. cu. mtrs.) | 479 | 479 |  |  |
| - Modernisation, Upgradation, etc. | 3,700 | 1,553 | 997 | 415 |
| UltraTech |  |  |  |  |

* Net of capex incurred till FY08
- FY08 Capex spent : Rs.1,800 Crs.


# Subisidiary Company <br> Performance <br> - UltraTech 

## UltraTech: Consolidated Financial Performance - Q4FY08

- Revenue higher by $16 \%$ due to improved

|  | $\mathrm{Q4}$ <br> FY08 | Q4 <br> FY07 | \% <br> Chg. |
| :--- | ---: | ---: | ---: |
| Net Turnover * | $1,625.3$ | $1,396.5$ | 16 |
| Other Income | 28.2 | 20.2 | 39 |
| PBIDT | 519.7 | 431.1 | 21 |
| PBIDT Margin (\%) | $31.4 \%$ | $30.4 \%$ | -- |
| Interest | 19.3 | 20.3 | $(5)$ |
| Depreciation | 65.6 | 61.0 | 8 |
| PBT | 434.8 | 349.9 | 24 |
| Total Tax Expenses | 149.8 | 117.5 | 27 |
| PAT ${ }_{\text {after Minority share }}$ | 284.5 | 232.1 | 23 | realisation and higher RMC sales

- RMC now contributes $6 \%$ of total sales
- Operating profit higher by $21 \%$ led by higher realisation and better plant performance
- Sharp increase in variable cost
> Higher fuel cost
> Increase in raw material cost
- PAT at Rs. 285 Crs., up by $23 \%$

[^2]
## UltraTech Consolidated: Highlights

|  | Q4 <br> FY08 | Q4 <br> FY07 | \% Chg. |
| :--- | ---: | ---: | :---: |
| Capacity (Mn. TPA) | 18.2 | 17.0 | 7 |
| Production (Mn. MT) |  |  |  |
| Cement | 4.22 | 4.17 | 1 |
| Sales volumes (Mn. MT) |  |  |  |
| Cement - Domestic * | 4.03 | 3.86 | 4 |
| - Exports |  | 0.21 | 0.34 |
| Clinker | 0.58 | 0.61 | $(6)$ |
|  | 4.82 | 4.81 | -- |
|  | 3.06 | 0.60 | -- |
| RMC Volumes (Lac. Cu. Mtr.) |  |  |  |
| Realisation (Rs./MT) | 3,337 | 3,013 | 11 |
| Cement (Domestic) | 3,688 | 2,897 | 27 |
| Cement (Exports) |  |  |  |

[^3]- Domestic sales volume up by $4 \%$
$>$ Exports curtailed to meet domestic demand
- Overall volumes maintained
- Realisations improved across all segments
- Efforts on to neutralise the impact of exports ban


## Summary

## Summary

DITVA BIRLAGROUP

- Grasim - A VSF and Cement major
$>$ With strong competitive edge
$>$ Global size operations
> Consolidating leadership position with strong organic growth pipeline
- Domestic leadership in Cement
> Capex of Rs.8,850 Crs. on capacity expansions, captive power plants, RMC and modernisation
$>$ Focus on greater efficiency through cost control and other measures
- Leading global player in VSF
$>$ Global presence
$>$ Well planned strategy for growth of plantation, pulp and fibre capacities
$>$ Building capacity for specialty fibre


## Plant Locations- Grasim \& its subsidiaries

Proposed Cement Projects
Proposed Grinding Units
Grey Cement plants
Grinding Units (G)
B Bulk Cement Terminal
UltraTech Cement Plants
UltraTech Grinding Units (G)
B UltraTech Bulk Cement Terminals
(F) Fibre plants
(P) Pulp plant
C Chemical plant
(D) Textiles units
S Sponge Iron plant



Thank You


Grasim Industries Limited
Annexures

## Annexures

- Consolidated and Standalone Financial
- Consolidated and Standalone Profitability
- Segmental Performance - Q4 \& FY08
- VSF Summary
- Chemical Summary
- Cement Summary
- Sponge Iron Summary
- UltraTech Performance
- Grasim Bhiwani Textile Performance


## Financial Snapshot

Standalone

| (Rs. Crores) | FY04 | FY05 | FY06 | FY07 | FY08 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Gross Block $^{\$}$ | 5,802 | 6,052 | 6,417 | 7,959 | 10,611 |
| Net Block $^{\$}$ | 3,213 | 3,204 | 3,307 | 4,593 | 7,050 |
| Goodwill | - | - | - | - | - |
| Cement Subs. Investment | 2,333 | 2,362 | 2,352 | 2,476 | 2,537 |
| Investments | 409 | 939 | 1,422 | 2,141 | 1,893 |
| Net Current Assets | 349 | 426 | 461 | 550 | 493 |
| Capital Employed | 6,304 | 6,931 | 7,542 | 9,760 | 11,973 |
| Net Worth | 3,606 | 4,324 | 4,978 | 6,226 | 8,164 |
| Minority Interest |  |  |  |  |  |
| Debts | 2,065 | 2,008 | 1,980 | 2,952 | 3,202 |
| Deferred Tax | 633 | 599 | 584 | 582 | 607 |


| Debt: Equity (x) | 0.57 | 0.46 | 0.40 | 0.47 | 0.39 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Book Value (Rs.) | 393 | 472 | 543 | 679 | 890 |

Consolidated

| FY05 | FY06 | FY07 | FY08 |
| ---: | ---: | ---: | ---: |
| 11,312 | 11,927 | 14,467 | 19,254 |
| 6,294 | 6,411 | 8,468 | 12,919 |
| 1,958 | 1,773 | 1,844 | 1,991 |
| - | - | - | - |
| 769 | 1,352 | 2,272 | 1,660 |
| 674 | 652 | 859 | 607 |
| 9,695 | 10,188 | 13,443 | 17,177 |
| 4,082 | 4,833 | 6,558 | 9,167 |
| 500 | 514 | 859 | 1,276 |
| 3,934 | 3,683 | 4,873 | 5,577 |
| 1,179 | 1,158 | 1,153 | 1,157 |


| 0.86 | 0.69 | 0.66 | 0.53 |
| ---: | ---: | ---: | ---: |
| 445 | 527 | 715 | 1,000 |

[^4]
## Profitability Snapshot

Standalone

| (Rs. Crores) | FY04 | FY05 | FY06 | FY07 | FY08 |
| :--- | ---: | :--- | ---: | ---: | ---: |
| Gross Turnover | 6,130 | 7,201 | 7,638 | 9,573 | 11,552 |
| Net Turnover | 5,213 | 6,229 | 6,653 | 8,572 | 10,215 |
| PBIDT | 1,504 | 1,785 | 1,597 | 2,619 | 3,424 |
| PBIDT Margin (\%) | 28.9 | 28.7 | 24.0 | 30.3 | 33.3 |
| Interest | 154 | 139 | 103 | 112 | 107 |
| PBDT | 1,350 | 1,646 | 1,494 | 2,507 | 3,317 |
| Total Tax Expenses | 298 | 418 | 343 | 691 | 962 |
| PAT $^{\#}$ (After Minority Share) | 779 | 886 | 863 | 1,536 | 2,048 |


| EPS (Rs.) * | 85.0 | 96.6 | 94.1 | 167.5 | 223.3 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| DPS (Rs.) | 14.0 | 16.0 | 20.0 | 27.5 |  |
| ROAvCE (PBIT Basis)(\%) | ${ }^{\$} 28.9$ | ${ }^{\$} 35.1$ | ${ }^{\$} 26.7$ | ${ }^{\$} 36.4$ | ${ }^{\$} 36.7$ |
| RONW (\%) |  |  |  |  |  |
| Interest Cover (x) | 7.9 | 9.6 | 11.9 | 17.2 | 23.1 |

Consolidated

| FY05 | FY06 | FY07 | FY08 |
| ---: | ---: | ---: | ---: |
| 10,776 | 11,746 | 15,674 | 19,113 |
| 9,292 | 10,224 | 14,069 | 16,974 |
| 2,272 | 2,337 | 4,290 | 5,422 |
| 24.5 | 22.9 | 30.3 | 31.8 |
| 285 | 218 | 229 | 222 |
| 1,988 | 2,118 | 4,061 | 5,200 |
| 442 | 403 | 1,092 | 1,466 |
| 880 | 1,041 | 1,967 | 2,655 |


| 96.0 | 113.5 | 214.6 | 289.4 |
| ---: | ---: | ---: | ---: |
| ---- | -- | -- |  |
| 18.2 | 17.8 | 31.1 | 31.0 |
| 23.7 | 23.4 | 34.3 | 33.8 |
| 6.3 | 8.7 | 14.0 | 17.8 |

\$ Adjusted for investments in cement subsidiaries and related income
\# before extraordinary gain

## Segmental Performance - Q4FY08

Standalon
Rs. Crores

| Business | Revenue |  | PBIDT |  | PBIDT Margin (\%) |  | PBIT |  | Capital Employed |  | ROAvCE (\%) (PBIT basis) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q4FY08 | Q4FY07 | Q4FY08 | Q4FY07 | Q4FY08 | Q4FY07 | Q4FY08 | Q4FY07 | Q4FY08 | Q4FY07 | Q4FY08 | Q4FY07 |
| VSF | 715 | 652 | 191 | 200 | 26.7 | 30.7 | 169 | 179 | 1,682 | 1,211 | 46.6 | 64.8 |
| Chemical | 100 | 94 | 25 | 34 | 24.4 | 36.5 | 18 | 28 | 332 | 304 | 23.1 | 44.0 |
| Cement | 1,678 | 1,463 | 483 | 470 | 28.8 | 34.5 | 427 | 424 | 5,459 | 3,077 | 40.0 | 65.8 |
| Sponge Iron | 275 | 241 | 46 | 37 | 16.7 | 15.4 | 38 | 28 | 459 | 552 | 29.8 | 20.9 |
| Textile | 14 | 72 | 1 | 2 | 9.3 | 3.2 | 1 | (1) | 23 | 126 | 5.5 | (5.5) |
| Direct <br> Operations |  |  | 746 | 743 |  |  | 653 | 658 | 7,955 | 5,270 | 39.5 | 57.3 |
| Cement subsidiaries |  |  |  |  |  |  |  |  | 2,537 | 2,476 |  |  |
| Company as a whole | 2,742 | 2,475 | 781 | 772 | 28.5 | 31.2 | 687 | 684 | 11,973 | 9,760 | ( 32.9 | ${ }^{(1)} 42.4$ |

## Consolidated

| VSF | 834 | 783 | 198 | 209 | 23.8 | 26.7 | 173 | 185 | 2,108 | 1,428 | 39.0 | 60.2 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cement \$ | 3,358 | 2,851 | 1,008 | 920 | 30.0 | 32.3 | 885 | 811 | 12,463 | 8,914 | 33.1 | 41.3 |
| Company as a whole\$ | 4,715 | 4,090 | 1,315 | 1,240 | 27.9 | 30.3 | 1,132 | 1,074 | 17,177 | 13,443 | 29.6 | 36.4 |

[^5]
## Segmental Performance -FY08

Standalone
Rs. Crores

| Business | Revenue |  | PBIDT |  | PBIDT Margin (\%) |  | PBIT |  | Capital Employed |  | ROAvCE (\%) <br> (PBIT basis) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY08 | FY07 | FY08 | FY07 | FY08 | FY07 | FY08 | FY07 | FY08 | FY07 | FY08 | FY07 |
| VSF | 2,999 | 2,309 | 1,097 | 712 | 36.6 | 30.9 | 1,012 | 638 | 1,682 | 1,211 | 70.0 | 57.8 |
| Chemical | 415 | 319 | 138 | 81 | 33.3 | 25.3 | 114 | 60 | 332 | 304 | 35.8 | 23.3 |
| Cement | 5,925 | 5,155 | 1,876 | 1,623 | 31.9 | 33.2 | 1,678 | 1,448 | 5,459 | 3,077 | 39.3 | 56.2 |
| Sponge Iron | 950 | 756 | 160 | 85 | 16.8 | 11.3 | 126 | 50 | 459 | 552 | 24.8 | 9.3 |
| Textile | 173 | 271 | 6 | 5 | 3.6 | 1.7 | (1) | (5) | 23 | 126 | (1.0) | (4.2) |
| Direct Operations |  |  | 3,277 | 2,506 |  |  | 2,929 | 2,191 | 7,955 | 5,270 | 44.3 | 47.8 |
| Cement subsidiaries |  |  |  |  |  |  |  |  | 2,537 | 2,476 |  |  |
| Company as a whole | 10,278 | 8,644 | 3,424 | 2,619 | 33.3 | 30.3 | 3,071 | 2,301 | 11,973 | 9,760 | ${ }^{\circledR} 36.7$ | ${ }^{(1)} 36.4$ |

Consolidated

| VSF | 3,444 | 2,706 | 1,109 | 754 | 32.2 | 27.8 | 1,012 | 672 | 2,108 | 1,428 | 57.2 | 54.7 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cement \$ | 11,713 | 9,940 | 3,747 | 3,176 | 32.0 | 31.9 | 3,304 | 2,767 | 12,463 | 8,914 | 30.9 | 35.2 |
| Company as a whole\$ | 17,037 | 14,142 | 5,422 | 4,290 | 31.8 | 30.3 | 4,752 | 3,680 | 17,177 | 13,443 | 31.0 | 31.1 |

\$ including minority share
@ ROCE calculated after excluding investment in cement subsidiaries \& releated income
Capital Employed includes CWIP

## Viscose Staple Fibre : Summary

|  |  | Q4 FY08 | Q4 FY07 | \% Chg. | FY08 | FY07 | \% Chg. |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Capacity | TPA | 333,975 | 270,100 | 24 | 333,975 | 270,100 | 24 |
| Production | MT | 70,828 | 67,772 | 5 | 279,901 | 246,833 | 13 |
| Sales Volumes | MT | 61,650 | 68,588 | $(10)$ | 269,781 | 250,725 | 8 |
| Net Revenue | Rs. Crs. | 714.9 | 652.1 | 10 | $2,998.5$ | $2,308.9$ | 30 |
| Avg. Realisation | Rs./MT | 107,428 | 88,687 | 21 | 103,316 | 85,729 | 21 |
| PBIDT | Rs. Crs. | 191.1 | 200.5 | $(5)$ | $1,097.1$ | 712.3 | 54 |
| PBIDT Margin | \% | $26.7 \%$ | $30.7 \%$ | -- | $36.6 \%$ | $30.9 \%$ | -- |
| PBIT | Rs. Crs. | 168.6 | 179.1 | $(6)$ | $1,012.0$ | 638.4 | 59 |
| Capital Employed | Rs. Crs. | 1,682 | 1,211 | 39 | 1,682 | 1,211 | 39 |
| ROAvCE (PBIT Basis) | $\%$ | $46.6 \%$ | $64.8 \%$ | -- | $70.0 \%$ | $57.8 \%$ | -- |

## Chemical : Summary

|  |  | Q4 FY08 | Q4 FY07 | \% Chg. | FY08 | FY07 | \% Chg. |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Capacity | TPA | 258,000 | 258,000 | -- | 258,000 | 258,000 | -- |
| Production | MT | 46,491 | 47,076 | $(1)$ | 188,537 | 136,685 | 38 |
| Sales Volumes | MT | 44,872 | 47,709 | $(6)$ | 187,356 | 137,677 | 36 |
| Net Revenue | Rs. Crs. | 100.4 | 93.6 | 7 | 414.7 | 319.0 | 30 |
| Avg. Realisation | Rs./MT | 19,042 | 17,718 | 7 | 18,963 | 19,444 | $(2)$ |
| PBIDT | Rs. Crs. | 24.5 | 34.2 | $(28)$ | 138.1 | 80.6 | 71 |
| PBIDT Margin | $\%$ | $24.4 \%$ | $36.5 \%$ | -- | $33.3 \%$ | $25.3 \%$ | -- |
| PBIT | Rs. Crs. | 18.4 | 28.3 | $(35)$ | 114.0 | 60.0 | 90 |
| Capital Employed | Rs. Crs. | 332 | 304 | 9 | 332 | 304 | 9 |
| ROAvCE (PBIT Basis) | $\%$ | $23.1 \%$ | $44.0 \%$ | -- | $35.8 \%$ | $23.3 \%$ | -- |

## Cement : Summary

|  |  | Q4 FY08 | Q4 FY07 | \% Chg. | FY08 | FY07 | \% Chg. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grey Cement |  |  |  |  |  |  |  |
| Capacity | Mn. TPA | 16.75 | 13.12 | 28 | 16.75 | 13.12 | 28 |
| Production | Mn. MT | 4.20 | 3.88 | 8 | 15.36 | 14.42 | 7 |
| Sales Volumes * | Mn. MT | 4.27 | 3.92 | 9 | 15.54 | 14.52 | 7 |
| Avg. Realisation | Rs./MT | 3,267 | 2,979 | 10 | 3,192 | 2,867 | 11 |
| RMC |  |  |  |  |  |  |  |
| Sales Volumes | Lac Cu. Mtr. | 5.9 | 3.6 | 62 | 19.5 | 14.3 | 36 |
| Avg. Realisation | Rs./MT | 2,824 | 2,589 | 9 | 2,731 | 2,465 | 11 |
| White Cement |  |  |  |  |  |  |  |
| Capacity | TPA | 475,000 | 475,000 | -- | 475,000 | 475,000 | -- |
| Production | MT | 120,433 | 97,116 | 24 | 407,882 | 364,649 | 12 |
| Sales Volumes | MT | 114,845 | 102,200 | 12 | 396,295 | 367,167 | 8 |
| Avg. Realisation | Rs./MT | 7,160 | 6,518 | 10 | 6,902 | 6,458 | 7 |


| Net Revenue $*$ | Rs. Crs. | $1,675.4$ | $1,364.7$ | 23 | $5,890.4$ | $4,889.2$ | 20 |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| PBIDT | Rs. Crs. | 483.3 | 470.2 | 3 | $1,876.3$ | $1,623.0$ | 16 |
| PBIDT Margin | $\%$ | $28.8 \%$ | $34.5 \%$ | -- | $31.9 \%$ | $33.2 \%$ | -- |
| PBIT | Rs. Crs. | 427.2 | 423.9 | 1 | $1,677.6$ | $1,448.2$ | 16 |
| Capital Employed | Rs. Crs. | 5,459 | 3,077 | 77 | 5,459 | 3,077 | 77 |
| ROAvCE (PBIT basis) | $\%$ | $40.0 \%$ | $65.8 \%$ | -- | $39.3 \%$ | $56.2 \%$ | -- |


| $*$ Adjusted for traded sales volumes | Mn. MT | 0.01 | 0.27 | -- | 0.08 | 0.77 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## Sponge Iron : Summary

AUIVA Bौित GRoun

|  |  | Q4 FY08 | Q4 FY07 | \% Chg. | FY08 | FY07 | \% Chg. |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Capacity | TPA | 900,000 | 900,000 | -- | 900,000 | 900,000 | -- |
| Production | MT | 134,490 | 167,680 | $(20)$ | 562,000 | 525,183 | 7 |
| Sales Volumes | MT | 140,317 | 171,942 | $(18)$ | 557,187 | 571,127 | $(2)$ |
| Net Revenue | Rs. Crs. | 275.2 | 241.1 | 14 | 950.1 | 755.8 | 26 |
| Avg. Realisation | Rs./MT | 17,869 | 13,518 | 32 | 15,759 | 12,679 | 24 |
| PBIDT | Rs. Crs. | 45.8 | 37.0 | 24 | 159.9 | 85.1 | 88 |
| PBIDT Margin | \% | $16.7 \%$ | $15.4 \%$ | -- | $16.8 \%$ | $11.3 \%$ | -- |
| PBIT | Rs. Crs. | 37.6 | 28.3 | 33 | 125.6 | 50.4 | 149 |
| Capital Employed | Rs. Crs. | 459 | 552 | $(17)$ | 459 | 552 | $(17)$ |
| ROAvCE (PBIT Basis) | $\%$ | $29.8 \%$ | $20.9 \%$ | -- | $24.8 \%$ | $9.3 \%$ | -- |

## UltraTech: Consolidated Financial Performance

## ADITYA BIRLAGROUP

(Rs. Crores)
$\begin{array}{|ll|r|r|r|r|r|r|}\hline & & \text { Q4 FY08 } & \text { Q4 FY07 } & \text { \% Chg. } & \text { FY08 } & \text { FY07 } & \text { \% Chg. } \\ \hline \text { Cement Production (Mn. MT) } & 4.22 & 4.17 & 1 & 15.07 & 14.63 & 3 \\ \hline \text { Sales Volume(Mn. MT): } & \text { Cement-Domestic* } & 4.03 & 3.86 & 4 & 14.25 & 13.35 & 7 \\$\cline { 3 - 8 } \& Cement-Exports \& 0.21 \& 0.33 \& $(37) & 0.90 & 1.27 & (30) \\$\cline { 3 - 8 } \& Clinker \& 0.58 \& 0.61 \& $(6) & 2.09 & 2.50 & (16) \\$\cline { 3 - 8 } \& Total Volumes \& 4.82 \& 4.81 \& -- \& 17.24 \& 17.12 \& 1 <br> \cline { 3 - 8 } \& Realisation(Rs./MT): \& Cement-Domestic \& 3,337 \& 3,013 \& 11 \& 3,266 \& 2,933\end{array}$] 110$

| Net Turnover * <br> Other Income | $1,625.3$ | $1,396.5$ | 16 | $5,610.7$ | $4,780.9$ | 17 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 28.2 | 20.2 | 39 | 99.8 | 59.2 | 69 |
| PBIDT | 519.7 | 431.1 | 21 | $1,830.6$ | $1,490.8$ | 23 |
| PBIDT Margin \% | $31.4 \%$ | $30.4 \%$ | -- | $32.1 \%$ | $30.8 \%$ | -- |
| Interest | 19.3 | 20.3 | $(5)$ | 75.7 | 86.8 | $(13)$ |
| Depreciation | 65.6 | 61.0 | 8 | 239.6 | 228.7 | 5 |
| PBT | 434.8 | 349.9 | 24 | $1,515.3$ | $1,175.3$ | 29 |
| Total Tax | 149.8 | 117.5 | 27 | 503.8 | 388.7 | 30 |
| PAT after Minority Share | 284.5 | 232.1 | 23 | $1,010.1$ | 784.9 | 29 |
| Earning Per Share, Diluted (Rs.) | 22.85 | 18.64 | 23 | 81.11 | 63.05 | 29 | | * Adjusted for traded sales volumes |
| :--- |


| $*$ | 0.25 | -- | 0.04 | 0.56 | -- |
| :---: | ---: | ---: | ---: | ---: | ---: | :---: |



GRASIM, THE ADITYA BIRLA GROUP's FLAGSHIP COMPANY PERFORMANCE FOR Q4FY 2008

Consolidated Net Profit (before Extraordinary gain)
Consolidated Net Revenue

Rs. 644 Crs. Up $15 \%$
Rs.4,715 Crs. Up $15 \%$

Consolidated Financial Performance:
Rs. Crores

|  | Q4 <br> FY08 | Q4 <br> FY07 | Change | FY08 | FY07 | $\%$ <br> Change |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Net Revenue | 4,715 | 4,090 | $15 \%$ | 17,037 | 14,142 | $20 \%$ |
| Profit before Taxes <br>  <br> Minority Share) | 1,118 | 1,009 | $11 \%$ | 4,575 | 3,451 | $33 \%$ |
| Profit after Taxes <br>  <br> Minority Share) | 755 | 673 | $12 \%$ | 3,111 | 2,359 | $32 \%$ |
| Profit after Taxes and <br> Extraordinary gains | 992 | 673 | $47 \%$ | 3,348 | 2,359 | $42 \%$ |
| Less: Minority Share | 111 | 115 |  | 457 | 392 |  |
| Net Profit | 881 | 558 | $58 \%$ | 2,891 | 1,967 | $47 \%$ |
| EPS (Rs.) | 70 | 61 | $15 \%$ | 290 | 215 | $35 \%$ |
| Before Extraordinary gains <br> Including Extraordinary gains | 96 | 61 | $57 \%$ | 315 | 215 | $47 \%$ |

Grasim Industries Limited has performed well during the quarter ended 31 st March 2008. Revenues increased by $15 \%$ from Rs. 4,090 crores to Rs.4,715 crores. Net Profit (before Extraordinary gain) was higher by $15 \%$ at Rs. 644 crores (Rs. 558 crores).
The FY 2008 results have been impressive. Revenues crossed US $\$ 4$ billion mark, at Rs.17,037 crores (Rs.14,142 crores), a rise of $20 \%$. Net Profit (before Extraordinary gains) rose appreciably by $35 \%$ at Rs. 2,655 crores (Rs.1,967 crores).

## Dividend

The Board of Directors of Grasim has recommended a dividend of $300 \%$ (last year: 275\%). The total outflow on account of dividend, including Corporate Tax on Dividend, would be Rs. 316 crores, vis-à-vis Rs. 287 crores for FY07, an increase of $10 \%$.

Highlights of Grasim's operations:

| Production - |  | Q4FY08 | Q4FY07 | \% Change | FY 2008 | FY 2007 | \% Change |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Viscose Staple Fibre | M.T. | 70,828 | 67,772 | $5 \%$ | 279,901 | 246,833 | $13 \%$ |
| Cement | Mn. M.T. | 4.20 | 3.88 | $8 \%$ | 15.36 | 14.42 | $7 \%$ |
| White Cement | M.T. | 120,433 | 97,116 | $24 \%$ | 407,882 | 364,649 | $12 \%$ |
| Sponge Iron | M.T. | 134,490 | 167,680 | $-20 \%$ | 562,000 | 525,183 | $7 \%$ |
| Caustic Soda | M.T. | 46,491 | 47,076 | $-1 \%$ | 188,537 | 136,685 | $38 \%$ |
| Sales Volumes - |  |  |  |  |  |  |  |
| Viscose Staple Fibre | M.T. | 61,650 | 68,588 | $-10 \%$ | 269,781 | 250,725 | $8 \%$ |
| Cement | Mn. M.T. | 4.27 | 3.92 | $9 \%$ | 15.54 | 14.52 | $7 \%$ |
| White Cement | M.T. | 114,845 | 102,200 | $12 \%$ | 396,295 | 367,167 | $8 \%$ |
| Sponge Iron | M.T. | 140,317 | 171,942 | $-18 \%$ | 557,187 | 571,127 | $-2 \%$ |
| Caustic Soda | M.T. | 44,872 | 47,709 | $-6 \%$ | 187,356 | 137,677 | $36 \%$ |

## Viscose Staple Fibre (VSF) Business

Macro economic factors impacted the VSF business during the quarter. The deceleration in demand was primarily due to the slowdown of textile demand in USA and liquidation of inventory in the value chain. Additionally, the anti-dumping investigation by Turkey on import of VSF based yarn and the substitution effect on account of high VSF prices contributed to the subdued performance.
The performance of VSF business for the financial year as a whole was however, impressive. Production increased by $13 \%$ at 279,901 tons. Sales volumes were higher by $8 \%$ at 269,781 tons.
During the quarter under review, the Company expanded its VSF capacity at Kharach (Gujarat) by 63,875 tons. The Company's VSF capacity thus stands increased at 333,975 tons. To meet the growing demand, the Company plans to increase its capacity at Harihar (Karnataka) by 31,000 tons at an outlay of Rs. 335 crores, which is expected to be operational in Q3FY10. Also, an 88,000 TPA greenfield project is being pursued at Vilayat (Gujarat). The conversion of the AV Nackawic plant from paper grade pulp to rayon grade pulp is expected to be completed in Q2FY09.

Margins in VSF business are expected to remain depressed in the short to medium term due to rising prices of sulphur and pulp, coupled with softening of VSF prices.

## Chemical Plant

The Chemical business posted a moderate performance during the quarter. Production was marginally lower at 46,491 tons. Sales volumes were lower by $6 \%$ at 44,872 tons on account of inventory buildup for planned partial shutdown.
For the year under review, the performance has improved. Production, which was affected in the corresponding year due to breakdown of a captive power plant, grew by $38 \%$ at 188,537 tons. Sales volumes too rose by $36 \%$ at 187,356 tons. Its performance would have been better but for the cost pressure on key inputs and fall in realisation.

## Cement Business

The Cement business has recorded good performance during the quarter. Higher capacity utilisation resulted in production increasing by $8 \%$ at 4.20 million tons. Sales volumes were up by $9 \%$ at 4.27 million tons.

The performance for the year was equally encouraging. Both Production and Sales volumes grew by $7 \%$ at 15.36 million tons and 15.54 million tons respectively. However, the sharp increase in fuel cost led to lower operating margins. The Company continued its efforts to achieve over hundred percent capacity utilisation to meet the growing demand. Sequentially, the realisation remained flat despite increase in cost, leading to lower operating margins.

RMC (Ready Mix Concrete) volumes expanded by $62 \%$ in Q4FY08 and by $36 \%$ in FY08, buoyed by the rapid expansion in RMC network.

## Cement Subsidiaries

UltraTech Cement Limited (UltraTech), a subsidiary of Grasim, performed well. Domestic Cement sales during the year were higher at 14.25 million tons, an increase of $7 \%$. However, exports of Cement and Clinker were down by $25 \%$ from 3.48 million tons to 2.61 million tons.

During the quarter under review, Grasim sold its entire holding of $75,816,681$ equity shares representing $53.63 \%$ of the capital of Shree Digvijay Cement Company Limited (SDCCL) to Cimpor Inversiones S.A., Spain at Rs. 42.50 per share.

## Cement Capex plan

During the quarter under review, the Company commissioned its following plants:

- 3.3 million TPA clinkerisation plant at Shambhupura (Rajasthan);
1.3 million TPA grinding unit at Panipat (Haryana); and

23 MW captive thermal power plant at Jawad (M.P.).
UltraTech too commissioned its 3.3 million TPA clinkerisation plant at Tadpatri (A.P.) during the quarter. Debottlenecking at existing locations saw both Grasim and UltraTech increasing their respective capacities by 2.40 million tons and 1.20 million tons during the year.

The expansions at Shambhupura and Tadpatri will be operational in H1FY09, while the Kotputli (Rajasthan) plant of Grasim is expected to go on stream in Q3FY09. Upon completion, the Company's aggregate cement capacity (including that of UltraTech) will stand augmented at 48.7 million tons.

The significant increase in input costs will have an adverse impact on margins. Besides, the industry will experience a surplus of supply over demand on account of additional capacity of 118 million tons during the XIth Plan period which is expected to have an impact on domestic price in CY09. However, the strong momentum in demand would help in absorbing the increased supply in the long term.

## Sponge Iron Business

Inadequate supply of natural gas coupled with the high prices of alternate fuels resulted in production being curtailed by $20 \%$ during the quarter at 134,490 tons. Sales volumes, as a result, declined by $18 \%$ at 140,317 tons. The surge in global scrap prices led to improved realisation. However, the gains on this account were offset by increase in prices of iron ore, naptha and propane.
Production of Sponge Iron during the year increased by $7 \%$ at 562,000 tons. Sales volumes were lower by $2 \%$ at 557,187 tons.
The outlook for the business is expected to improve with increased availability of natural gas by Q2FY09.

## Outlook

Going forward, VSF and Cement will continue to be the growth enablers. Shoring up of its leadership position in the VSF and Cement sectors, cost optimization, maximization of asset productivity and prudent financial management will continue to be the Company's hallmarks. The prospects for the Company continue to be positive.
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## Grasim Industries Limited

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www.grasim.com \& www.adityabirla.com

| I. CONSOLIDATED RESULTS : | RESULTS <br> st MARCH 2008 |  |  | Rs in Crores |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  | Three Months <br> Ended 31st <br> March 2008 | Three Months Ended 31st March 2007 | Year <br> Ended 31st <br> March 2008 <br> ( Audited ) | Year <br> Ended 31st <br> March 2007 <br> ( Audited ) |
|  |  |  |  |  |
| Net Sales / Income from Operations | 4,714.66 | 4,089.57 | 17,036.96 | 14,141.57 |
| Other Income | 117.36 | 78.12 | 399.23 | 245.61 |
| Total Income | 4,832.02 | 4,167.69 | 17,436.19 | 14,387.18 |
| Expenditure : |  |  |  |  |
| - Decrease / ( Increase ) in Stock | (41.76) | 29.78 | (174.28) | 33.25 |
| - Raw Material Consumed | 1,066.07 | 845.34 | 3,703.95 | 2,825.64 |
| - Purchases of Finished Goods | 18.29 | 26.81 | 74.30 | 74.83 |
| - Payment to \& Provision for Employees | 250.34 | 172.50 | 849.32 | 672.17 |
| - Power \& Fuel | 858.32 | 703.86 | 2,907.37 | 2,472.39 |
| - Freight, Handling \& Other Expenses | 593.17 | 546.29 | 2,089.74 | 1,880.26 |
| - Depreciation | 182.36 | 165.21 | 670.31 | 609.97 |
| - Other Expenditure | 773.07 | 603.46 | 2,563.75 | 2,138.65 |
| Total Expenditure | 3,699.86 | 3,093.25 | 12,684.46 | 10,707.16 |
| Interest | 60.26 | 65.75 | 222.09 | 228.58 |
| Profit before Exceptional Items and Tax Expenses | 1,071.90 | 1,008.69 | 4,529.64 | 3,451.44 |
| Write back of provision for diminution in value of Investment/Loans | 45.68 |  | 45.68 |  |
| Profit before Tax Expenses from Ordinary Activities | 1,117.58 | 1,008.69 | 4,575.32 | 3,451.44 |
| Provision for Current Tax | (477.26) | (336.99) | (1,472.76) | $(1,097.14)$ |
| Provision for Deferred Tax | 111.11 | 1.70 | 6.97 | 4.99 |
| Net Profit after Tax from Ordinary Activities | 751.43 | 673.40 | 3,109.53 | 2,359.29 |
| Extra Ordinary Items: <br> Profit on Sale of Shares of a Subsidiary Company (Note 4a) | 236.68 |  | 236.68 |  |
| Net Profit after Tax \& after Extra Ordinary Activites | 988.11 | 673.40 | 3,346.21 | 2,359.29 |
| Less: Minority Share <br> Add : Share in Profit / (Loss) of Associates | $\begin{array}{r} 111.37 \\ 4.03 \end{array}$ | $\begin{gathered} 114.58 \\ (0.40) \end{gathered}$ | $\begin{array}{r} 456.53 \\ 1.76 \end{array}$ | $\begin{array}{r} 391.50 \\ (0.40) \end{array}$ |
| Net Profit ( After Minority Share) | 880.77 | 558.42 | 2,891.44 | 1,967.39 |
| Paid up Equity Share Capital (Face Value Rs. 10 per share) | 91.69 | 91.69 | 91.69 | 91.69 |
| Reserves excluding Revaluation Reserve |  |  | 9,013.03 | 6,460.42 |
| Basic EPS for the period before Extra Ordinary Items (Rupees) | 70.25 | 60.90 | 289.54 | 214.57 |
| Diluted EPS for the period before Extra Ordianry Items (Rupees) | 70.21 | 60.90 | 289.44 | 214.57 |
| Basic EPS for the period after Extra Ordinary Items (Rupees) | 96.06 | 60.90 | 315.35 | 214.57 |
| Diluted EPS for the period after Extra Ordianry Items (Rupees) | 96.01 | 60.90 | 315.25 | 214.57 |
| II. STANDALONE RESULTS: |  |  |  | $\frac{\text { Rs. in Crores }}{\text { Year }}$ |
|  | Three Months | Three Months | Year |  |
|  | (ended 31st | ended 31st | ended 31st | ended 31st |
|  |  |  | $\begin{gathered} \text { March } 2008 \\ \text { (Audited ) } \end{gathered}$ | March 2007 <br> (Audited) |
|  |  |  |  |  |
|  |  |  |  |  |
| Net Sales / Income from Operations | 2,742.35 | 2,474.60 | 10,278.09 | 8,643.81 |
| Other Income | 118.74 | 77.58 | 314.80 | 209.66 |
| Total Income | 2,861.09 | 2,552.18 | 10,592.89 | 8,853.47 |
| Expenditure : |  |  |  |  |
| - Decrease / ( Increase) in Stock | (72.64) | 11.21 | (130.22) | 16.62 |
| - Raw Material Consumed | 826.34 | 642.47 | 2,828.93 | 2,219.14 |
| - Purchases of Finished Goods | 17.97 | 107.72 | 97.40 | 321.16 |
| - Payment to \& Provision for Employees | 159.77 | 111.72 | 550.07 | 458.51 |
| - Power \& Fuel | 435.03 | 339.68 | 1,476.51 | 1,196.14 |
| - Freight, Handling \& Other Expenses | 291.38 | 260.71 | 1,049.38 | 919.40 |
| - Depreciation | 94.24 | 87.56 | 353.27 | 317.91 |
| - Other Expenditure | 422.18 | 306.86 | 1,296.33 | 1,103.49 |
| Total Expenditure | 2,174.27 | 1,867.93 | 7,521.67 | 6,552.37 |
| Interest | 27.16 | 36.63 | 107.00 | 111.84 |
| Profit before Exceptional Items and Tax Expenses | 659.66 | 647.62 | 2,964.22 | 2,189.26 |
| Write back of provision for diminution in value of Investment/Loans | 45.68 | 37.10 | 45.68 | 37.10 |
| Profit before Tax Expenses from Ordinary Activities | 705.34 | 684.72 | 3,009.90 | 2,226.36 |
| Provision for Current Tax | (287.73) | (215.26) | (952.71) | (692.38) |
| Provision for Deferred Tax | 69.49 | 5.03 | (9.62) | 1.83 |
| Net Profit after Tax from Ordinary Activities | 487.10 | 474.49 | 2,047.57 | 1,535.81 |
| Extra Ordinary Items: |  |  |  |  |
| Profit on transfer of Textile units at Bhiwani |  | - | 4.76 |  |
| Profit on Sale of Shares of a Subsidiary Company (Note 4a) | 180.27 |  | 180.27 |  |
| Net Profit \& Loss for the period | 667.37 | 474.49 | 2,232.60 | 1,535.81 |
| Paid up Equity Share Capital (Face Value Rs. 10 per share) | 91.69 | 91.69 | 91.69 | 91.69 |
| Reserves excluding Revaluation Reserve |  |  | 8,040.52 | 6,134.46 |
| Basic EPS for the period before Extra Ordinary Items (Rupes) | 53.12 | 51.75 | 223.31 | 167.50 |
| Diluted EPS for the period before Extra Ordianry Items (Rupees) | 53.09 | 51.75 | 223.24 | 167.50 |
| Basic EPS for the period after Extra Ordinary Items (Rupes) | 72.79 | 51.75 | 243.49 | 167.50 |
| Diluted EPS for the period after Extra Ordianry Items (Rupees) | 72.74 | 51.75 | 243.42 | 167.50 |
|  |  |  | $\begin{array}{r} 57,996 \\ 63,23 \% \end{array}$ |  |
| Total Public Shareholding*  <br> - Number of Shares (000's)  <br> - Percentage of Shareholding  |  |  |  | $\begin{array}{r} 58,509 \\ \mathbf{6 3 . 8 2 \%} \\ \hline \end{array}$ |
|  |  |  |  |  |
| *Total public shareholding as defined under Clause 40 A of the listing agreement(excludes shares held by Promoters and Global DepositoryReceipt holders) |  |  |  |  |


IV. SEGMENT REPORTING - STANDALONE

|  |  |  |  | Rs. in Crores |
| :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended 31st March 2008 | Three Months Ended 31st March 2007 | Year Ended 31st March 2008 ( Audited) | Year Ended 31st March 2007 (Audited) |
|  |  |  |  |  |
| 1. SEGMENT REVENUE |  |  |  |  |
| a Fibre \& Pulp <br> b Cement <br> c Sponge Iron <br> d Chemicals <br> e Textiles | $\begin{array}{r} 714.92 \\ 1,678.09 \\ 275.17 \\ 100.38 \\ 14.04 \\ \hline \end{array}$ | $\begin{array}{r} 652.12 \\ 1,462.52 \\ 241.08 \\ 93.57 \\ 71.87 \\ \hline \end{array}$ | $\begin{array}{r} 2,998.54 \\ 5,924.80 \\ 950.09 \\ 414.73 \\ 173.22 \\ \hline \end{array}$ | $\begin{array}{r} 2,308.87 \\ 5,154.89 \\ 755.79 \\ 319.00 \\ 270.96 \\ \hline \end{array}$ |
| TOTAL <br> (Less) : Inter Segment Revenue | $\begin{array}{r} \hline 2,782.60 \\ (40.25) \\ \hline \end{array}$ | $\begin{array}{r} \hline 2,521.16 \\ (46.56) \\ \hline \end{array}$ | $\begin{array}{r} 10,461.38 \\ (183.29) \\ \hline \end{array}$ | $\begin{gathered} \hline 8,809.51 \\ (165.70) \\ \hline \end{gathered}$ |
| Net Sales / Income from Operations | 2,742.35 | 2,474.60 | 10,278.09 | 8,643.81 |
|  |  |  |  |  |
| 2. SEGMENT RESULTS |  |  |  |  |
| a Fibre \& Pulp <br> b Cement <br> c Sponge Iron <br> d Chemicals <br> e Textiles | $\begin{array}{r}168.62 \\ 427.24 \\ 37.60 \\ 18.41 \\ 1.02 \\ \hline\end{array}$ | $\begin{array}{r} 179.09 \\ 423.94 \\ 28.28 \\ 28.32 \\ (1.50) \\ \hline \end{array}$ | $\begin{array}{r} 1,012.02 \\ 1,677.64 \\ 125.55 \\ 114.01 \\ (0.72) \\ \hline \end{array}$ | $\begin{array}{r} 638.42 \\ 1,448.21 \\ 50.39 \\ 60.05 \\ (4.63) \\ \hline \end{array}$ |
| TOTAL | 652.89 | 658.13 | 2,928.50 | 2,192.44 |
| Add / (Less) : <br> Interest <br> Net Unallocable Income / (Expenditure ) <br> Write back of provision for diminution in value of Investment/Loans | $\begin{gathered} \mathbf{( 2 7 . 1 6 )} \\ 33.93 \\ 45.68 \end{gathered}$ | $\begin{gathered} \mathbf{( 3 6 . 6 3}) \\ 26.12 \\ 37.10 \end{gathered}$ | $\begin{array}{r} (\mathbf{1 0 7 . 0 0}) \\ 142.72 \\ 45.68 \end{array}$ | $\begin{array}{r} (\mathbf{1 1 1 . 8 4 )} \\ 108.66 \\ 37.10 \end{array}$ |
| Profit before Extra Ordinary Items and Tax Expenses | 705.34 | 684.72 | 3,009.90 | 2,226.36 |
| 3. CAPITAL EMPLOYED |  |  |  |  |
| a Fibre \& Pulp <br> b Cement <br> c Sponge Iron <br> d Chemicals <br> e Textiles |  |  | $\begin{array}{r} 1,681.93 \\ 5,459.27 \\ 458.84 \\ 332.14 \\ 23.16 \\ \hline \end{array}$ | $\begin{array}{r} 1,210.72 \\ 3,076.68 \\ 552.21 \\ 304.49 \\ 126.17 \\ \hline \end{array}$ |
| TOTAL <br> g Unallocated Corporate Capital Employed |  |  | $\begin{aligned} & \hline 7,955.34 \\ & 3,994.11 \end{aligned}$ | $\begin{aligned} & 5,270.27 \\ & 4,493.88 \end{aligned}$ |
|  |  |  | 11,949.45 | 9,764.15 |

## V. NOTES

1 Consolidated Results have been prepared in accordance with Accounting Standard on Consolidated Financial Statements (AS-21), Accounting Standard on Accounting for Investments in Associates (AS-23) and Accounting Standard on Financial Reporting of Interest in Joint Ventures (AS-27) issued by the Institute of Chartered Accountants of India (ICAI).

2 Segments have been identified in line with the Accounting Standard on Segment Reporting (AS-17), taking into account the organisational structure as well as differential risks and return of these segments. Details of products included in each of the above segments are as under:

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Fibre & Pulp - Viscose Staple Fibre & Wood Pulp
Cement - Grey & White Cement
Sponge Iron - Sponge Iron
Chemicals - Caustic Soda & Allied Chemicals
Textiles - Fabric & Yarn
Others - Mainly Telecom (in consolidated results)
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3 No investor complaint was pending at the beginning of the quarter. During the quarter, two complaints were received, which have been attended by the Company and no complaints were pending at the end of the quarter.

4 a During the quarter the company has sold its total holding of 75816681 equity shares representing $53.63 \%$ of issued equity share capital of Shree Digvijay Cement Company Ltd.(SDCCL), a subsidiary company, at a price of Rs. 42.50 per share to CIMPOR Inversiones S.A.. Accordingly, SDCCL has ceased to be a subsidiary of the Company w.e.f. 25th March, 2008. During 3 months / year ended 31st March, 2008 the company has accounted for profit on account of this transaction.

4 b Consolidated financial results for 3 months/ year ended 31st March, 2008 include the financial results of SDCCL for the period upto 24th March, 2008.

5 a The standalone financial results of the company for 3 months ended 31st March, 2008 do not include the financial results of the erstwhile Textile Units at Bhiwani, as the same have been transferred to Grasim Bhiwani Textiles Ltd. (GBTL), a subsidiary of the Company, w.e.f. 1st October, 2007. The impact of the same is not material on the Company's standalone financial results for 3 months/year ended 31st March, 2008.

5 b The consolidated financial results of the Company for 3 months / year ended 31st March, 2008 include financial results of GBTL for 3 months and 6 months ended 31st March 2008 respectively

6 The Company has implemented Accounting Standard 15 (Revised) on 'Employee Benefits" issued by the Institute of Chartered Accountants of India, which became mandatory for accounting periods commencing on or after 7th December, 2006. The incremental liabilities (net of taxes) of Rs. 9.76 Crs at the beginning of the year, has been adjusted against opening balance of General Reserve as per transitional provisions of the Accounting Standard 15 (Revised).

7 During the quarter ESOS Compensation committee of Board of Directors of the company has approved grant of 20390 ESOS (Second Tranche) to the officers of the Company as per the Employees Stock Option Scheme (ESOS), 2006.
8 The Board of Directors has recommended a dividend of Rs. 30 per share aggregating to Rs. 316.44 Crs. (including dividend tax)
9 Previous period's figures have been regrouped / rearranged wherever necessary to conform to the current period's classification.

10 The above results have been reviewed by the Audit Committee of the Board and approved by the Board of Directors at the meeting held on 29th April, 2008.

Place: Mumbai
Date : 29th April, 2008
D. D. Rathi

Whole-time Director

## GRASIM INDUSTRIES LIMITED

Regd. Office: Birlagram, Nagda 456331 (M.P.)


[^0]:    \# before extraordinary gains
    \$ Capital Employed includes CWIP

    * Excluding Minority share

[^1]:    * Includes captive consumption for RMC
    ** Includes captive consumption for value added products
    \& Excludes traded sales volumes
    @ Capital employed includes CWIP

[^2]:    * Adjusted for traded sales volumes

[^3]:    * Excludes traded sales volumes
    \$ Includes freight only on part quantity

[^4]:    \$ Block includes CWIP

[^5]:    \$ including minority share
    @ ROCE calculated after excluding investment in cement subsidiaries \& releated income
    Capital Employed includes CWIP

